

Basel III - Pillar 3 and

Liquidity coverage ratio (LCR) disclosures

As of December 31, 2018



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#### Part 1: Disclosure of capital adequacy information (Pillar 3 Disclosures)

#### 1. Introduction

Basel Capital Accord in accordance with Basel Framework consists of three pillars:

#### Pillar 1: Minimum Capital Requirement

Pillar 1 defines minimum levels of capital for commercial banks need to provide for credit, market and operational risks.

#### Pillar 2: Supervisory Review Process

Pillar 2 requires commercial banks to have sound risk management and processes for assessing overall capital adequacy to cover material risks including risks not captured under Pillar 1.

#### Pillar 3: Market Discipline

Pillar 3 aims to encourage market discipline as commercial banks are required to disclose information on capital adequacy and risk exposures so that market participants can assess and use such information in assessing the risk profile of the commercial banks.

To meet Pillar 3 requirements, Bank of Thailand (BOT) requires commercial banks to disclose a set of specified information relating to capital adequacy, risk management process, key information on risk exposures that reflects the risk profile of the commercial banks to the market participants in form of Pillar 3 report half-yearly and yearly as at 30 June and 31 December within 4 months from the end of each period.

#### 2. Scope of application

This Pillar 3 disclosure report is required by BOT's notification to be disclosed at both Bank (Solo Basis) and Financial Group level (Full Consolidation Basis). For CIMB Thai Financial Group, it consists of the following entities:

- 1. CIMB Thai Bank Public Company Limited engaged in commercial banking (the parent company)
- 2. CIMB Thai Auto Co.,Ltd.<sup>1/</sup> engaged in leasing/hire-purchase of automobiles
- 3. World Lease Co., Ltd. engaged in hire-purchase of motorcycles
- 4. CT Coll Co.,Ltd. engaged in debt collection service

<sup>&</sup>lt;sup>1/</sup> Previously Center Auto Lease Co.,Ltd. and renamed to CIMB Thai Auto Co., Ltd. on 8 February 2018



#### 3. Capital

#### 3.1 Capital Structure

As at 31 December 2018, CIMB Thai Financial Group's total capital fund under Basel III was THB 47,886 million consisting of Common Equity Tier 1 (CET 1) capital of THB 34,876 million, Tier 1 capital of THB 34,876 million and Tier 2 capital of THB 13,010 million. For Bank level, consisting of Common Equity Tier 1 capital of THB 32,797 million, Tier 1 capital of THB 32,797 million and Tier 2 capital of THB 13,219 million and Totaling THB 46,016 million of total capital fund.

The capital components of the Bank and Financial Group comprise of:

#### **Common Equity Tier 1 capital**

- Issued and paid-up share capital
- Premium on share capital
- Statutory reserve
- Retained earnings after appropriations
- Accumulated other comprehensive income
  - O Revaluation surplus on Land Building and Condominium Appraisal
  - O Revaluation surplus (deficit) on change in value of available for sale investment
  - O Foreign currency translating
  - Surplus (deficit) from measuring fair value of hedging instrument for cash flow hedge
- Deducted from CET 1 capital
  - Net loss
  - O Deferred tax assets
  - O Intangible assets
  - O Impact on revision of employee benefits based on actuarial calculation

#### Tier 2 capital

General provision for loan classified as pass (not exceeding 1.25% of credit riskweighted assets)



- The Bank issued MYR 400 million of subordinated debentures pursuant to Tier 2 subordinated debenture programme to overseas investors. The debenture has qualifying capital instruments under Basel III could be fully counted as capital. The Bank has an approval from the Bank of Thailand to count the subordinated debenture as Tier 2 capital according to the correspondence For Kor Kor.(02) 453/2557
- The Bank issued MYR 570 million of subordinated debentures pursuant to Tier 2 subordinated debenture programme to overseas investors. The debenture has qualifying capital instruments under Basel III could be fully counted as capital. The Bank has an approval from the Bank of Thailand to count the subordinated debenture as Tier 2 capital according to the correspondence For Kor Kor.(02) 414/2559
- The Bank issued MYR 390 million of subordinated debentures pursuant to Tier 2 subordinated debenture programme to overseas investors. The debenture has qualifying capital instruments under Basel III could be fully counted as capital. The Bank has an approval from the Bank of Thailand to count the subordinated debenture as Tier 2 capital according to the correspondence For Kor Kor. 221/2561



# Table 1 Capital Structure

			Unit: Millic	on Baht
	Conso	lidated	Bank	-Only
As at	Dec 31,	Jun 30,	Dec 31,	Jun 30,
	2018	2018	2018	2018
1. Tier 1 Capital	34,876	30,981	32,797	29,687
1.1 Common Equity Tier 1 capital	34,876	30,981	32,797	29,687
1.1.1 Paid-up share capital (ordinary shares)	17,411	15,140	17,411	15,140
1.1.2 Premium on share capital	10,146	8,465	10,146	8,465
1.1.3 Statutory Reserve	404	401	404	401
1.1.4 Net profit after appropriation	7,619	7,553	5,825	5,758
1.1.5 Other Comprehensive Income	1,361	1,311	1,404	1,355
1.1.5.1 Accumulated Other	1,404	1,354	1,404	1,355
Comprehensive Income				
1.1.5.2 Other owner changes items	(43)	(43)	-	-
1.1.6 Any adjustments that are not allowed to	(66)	(2)	(66)	(2)
have impacts on capital <sup>1/</sup>				
1.1.7 Items to be deducted from CET 1	(1,999)	(1,887)	(2,327)	(1,430)
1.1.7.1 Net loss	(35)	-	(847)	-
1.1.7.2 Remeasurements of post-	(82)	(141)	(61)	(117)
employment benefit obligations				
1.1.7.3 Intangible assets	(489)	(366)	(481)	(361)
1.1.7.4 Deferred tax asset	(1,393)	(1,380)	(938)	(952)
1.2 Additional Tier 1 capital	-	-	-	-
2. Tier 2 capital	13,010	12,957	13,219	13,134
1. Qualifying Tier 2 capital instruments	12,244	12,244	12,244	12,244
2. General provision for loan classifies as pass	766	713	975	890
3. Total capital funds	47,886	43,938	46,016	42,821

<sup>1/</sup> Surplus (deficit) from measuring fair value of hedging instrument for cash flow hedge



#### 3.2 Capital Adequacy

Capital adequacy is critical for sound risk management and mitigation. This includes capital adequacy under both normal and stress ("extreme but plausible events") conditions. Stress test results are used for capital management and to prescribe the action plans to ensure that the Bank will meet the minimum regulatory capital requirements. For the annual capital management plan, Internal Capital Targets shall be set above the minimum regulatory capital requirements and used as early warning indicators to monitor and ensure compliance with the regulatory capital requirements.

The Bank calculates capital charges for credit risk, market risk and operational risk in accordance with BOT's notification. The Bank obtained BOT's approval to adopt the approaches for capital calculation as follows:-

Risk Type	Approach
1. Credit Risk	Standardised Approach (SA)
2. Market Risk	Standardised Approach (SA)
3. Operational Risk	Basic Indicator Approach (BIA)



#### Table 2 Minimum capital requirements classified by risk types

			Unit: Mi	illion Baht
	Conso	lidated	Bank	-Only
As at	Dec 31,	Jun 30,	Dec 31,	Jun 30,
	2018	2018	2018	2018
Credit Risk	16,217	15,843	16,634	16,246
1. Performing Assets	15,759	15,311	16,179	15,717
1.1 Claims on sovereigns and central banks, multilateral	19	15	19	15
development banks (MDBs) and public sector				
entities (PSEs) whose risk weight is comparable to				
that of sovereigns				
1.2 Claims on financial institutions, and public sector	976	1,174	974	1,173
entities (PSEs) whose risk weight is comparable to				
that of financial institutions and securities companies				
1.3 Claims on corporate and public sector entities	8,341	8,152	10,693	10,266
(PSEs) whose risk weight is comparable to that of				
corporate Entities				
1.4 Claims on retail	3,800	3,623	1,724	1,764
1.5 Claims on residential mortgage exposures	2,124	1,878	2,124	1,877
1.6 Other assets	499	469	645	622
2. Non-Performing Assets	458	532	455	529
Market Risk	2,837	4,222	2,837	4,222
1. Interest rate risk	2,722	4,102	2,722	4,102
2. Equity price risk	-	-	-	-
3. Foreign exchange rate risk	115	120	115	120
4. Commodity price risk	-	-	-	-
Operational Risk	1,992	1,904	1,459	1,468
Total minimum capital requirement <sup>1/</sup>	21,046	21,969	20,930	21,936
Total minimum capital buffer <sup>2/</sup>	4,642	4,846	4,617	4,839
Total minimum capital requirement and capital buffer	25,688	26,815	25,547	26,775
Total Risk Weight Assets	247,596	258,455	246,238	258,069

<sup>1/</sup> Minimum capital requirement are calculated based on the minimum regulatory requirement at 8.5%

<sup>2/</sup> Minimum capital buffer under Basel III as accordance to BOT's Notification No. SorNorSor 12/2555 Re: the BOT required the Commercial Banks to gradually increase capital conservation buffer of 0.625% per annum, starting from January 1, 2016 – January 1, 2019



As at 31 December 2018, the financial group's CET 1 ratio, Tier 1 ratio and Total capital ratio were at 14.1%, 14.1% and 19.3%, respectively, while the Bank's ratio were at 13.3%, 13.3% and 18.7%, respectively. All ratios are higher than minimum capital requirement and capital buffer of Bank of Thailand.

#### Table 3 Total capital adequacy ratio

						Unit: %
	Conso	lidated	Bank-	Only	Minimum	Minimum
	Dec 31,	Jun 30,	Dec 31,	Jun 30,	capital	capital
As at	2018	2018	2018	2018	requirement	requirement
					ratio <sup>1/</sup>	and capital
						buffer ratio <sup>2/</sup>
CET 1 capital to risk-weighted assets	14.09	11.99	13.32	11.50	4.50	6.375
Tier 1 capital to risk-weighted assets	14.09	11.99	13.32	11.50	6.00	7.875
Total capital to risk-weighted assets	19.34	17.00	18.69	16.59	8.50	10.375

1/ Minimum capital requirement ratio, according to the BOT's notification No. SorNorSor 12/2555.

2/ Minimum capital requirement and capital buffer ratio as accordance to BOT's Notification No. SorNorSor 12/2555 Re: the BOT required the Commercial Banks to gradually increase capital conservation buffer of 0.625% per annum, starting from January 1, 2016 until it reaches 2.5% in January 1, 2019.



#### 4. Risk Management Overview

CIMB Thai employs the Enterprise-Wide Risk Management (EWRM) framework as the standardised approach to effectively manage its risks and opportunities. The framework provides the Board of Directors and management with a tool to anticipate and manage both the existing and potential risks, taking into consideration the changing risk profiles as dictated by changes in business strategies, external environments and/or regulatory requirements.



Key components of the EWRM framework are presented below:

**Risk Culture**: The Bank embraces risk management as an integral part of its culture and decision-making processes. The Bank's risk management philosophy is embodied in the Three Lines of Defense approach, whereby risks are managed at the point of risk-taking activity. There is clear accountability of risk ownership across the Bank.

**Governance & Organisation**: A strong governance structure is important to ensure an effective and consistent implementation of the Bank's EWRM framework. The Board is ultimately responsible for the Bank's strategic direction, which is supported by the risk appetite and relevant risk management frameworks, policies and procedures. The Board is assisted by various risk committees and control functions in ensuring that the Bank's risk management framework is effectively maintained.



**Risk Appetite**: It is defined as the amount and type of risks that the Bank is able and willing to accept in pursuit of its strategic and business objectives. Risk appetite is set in conjunction with the annual strategy and business planning process to ensure appropriate alignment between strategy, growth aspirations, operating plans, capital and risks.

#### **Risk Management Process**

- **Business Planning**: Risk management is central to the business planning process, including setting frameworks for risk appetite, risk posture and new product/new business activities.
- **Risk Identification & Assessment**: Risks are systematically identified and assessed through the robust application of the Bank's risk policies, methodologies/standards, work procedures/process guidelines.
- **Risk Measurement**: Risks are measured and aggregated using Bank-wide methodologies across each of the risk types, including stress testing.
- Risk Management and Control: Risk management limits and controls are used to manage risk exposures within the risk appetite approved by the Board of Directors. Risk management limits and controls are regularly monitored and reviewed in the face of evolving business needs, market conditions and regulatory changes. Corrective actions are taken to mitigate risks.
- **Risk Monitoring and Reporting**: Risks on an individual and portfolio basis are regularly monitored and reported to ensure they remain within the Bank's risk appetite.

#### **Risk Management Infrastructure**

- Risk Policies, Methodologies/Standards and Procedures/Process Guidelines: Welldefined risk policies by risk type provide the principles by which the Bank manages its risks. Methodologies/Standards provide specific directions that help support and enforce policies. Procedures/Process Guidelines provide more detailed guidance to assist with the implementation of policies.
- **People:** Attracting the right talents and skills are key in ensuring a well-functioning EWRM framework. The organisation continuously evolves and proactively responds to the increasing complexity of the Bank's operations, as well as the economic and regulatory environment.



• **Technology and Data**: Appropriate technology and sound data management support risk management activities.

CIMB Thai focuses on sound and effective risk management principles to ensure not only the financial soundness and integrity but also sustainability of the organisation and that the returns must be commensurate with the risks taken. The risks to which a bank is particularly exposed in the conduct of businesses are credit risk, market risk, liquidity risk, operational risk and strategic risk.

With regard to the risk management governance and oversight, the Board Risk Committee (BRC) has been appointed by the Board of Directors (BOD) to ensure independent and greater risk governance and accountability for all types of risks and to report directly to BOD. BRC is composed of three members who are BOD members. Risk Management Committee (RMC) has been appointed by BOD, reporting to BRC, to oversee various risk areas and any related matters, such as credit risk, operational risk, reputation risk, capital risk (to comply with Basel regulatory requirements), etc. RMC is composed of members with relevant and seasoned experience and expertise. Its key responsibilities are to review and recommend to BRC and BOD risk management policies and frameworks as well as to establish a corresponding governance structure which would ensure that not only risks are managed efficiently and effectively but also decisions are made in a transparent manner. Asset Quality Committee (AQC) has been appointed by BRC with responsibilities to review and concur proposals of provisioning and provision review plans for non-retail accounts with problems or potential problems.

Risk Management has been established to act as a catalyst for the development and maintenance of sound risk management policies, strategies and procedures within the Bank. It provides functional support to BRC, RMC, Credit Committee, Risk Management sub-committees and assists the Management in managing risks inherent to the Bank and its businesses. Risk Management is independent from other business units involved in risk taking transactions or activities.



There are 9 units in charge of the overall risk management of the Bank as follows:

- Risk Analytics and Infrastructure main responsibilities are to design and develop appropriate database for risk management, credit risk model development for risk measurement, control, monitor and overall risk reporting including Basel regulatory compliance for integrated & capital risks.
- Non-Retail Credit Risk Management is responsible to prepare Credit Risk Memorandum to provide comment and recommendation on credit applications submitted by Non-retail Business Units to support Credit Committee member or Joint Delegated Authority Holders in their credit decision making.
- 3. Retail Credit Risk Management is responsible to monitor and prepare Asset Quality Report of retail loan of the Bank and subsidiaries in the financial group in order to clearly identify and understand the respective portfolio's risk drivers across relevant credit cycle and to analyse and reporting of the risk profile to relevant committees of the Bank.
- 4. Special Assets Management is responsible to manage non-retail's distressed assets which comprise of direct account management of distressed accounts with Risk Rating 14A or worse, Proper recovery strategy, i.e. restructuring or legal proceedings, is to be determined and proposed once the account is transferred. And management of NPAs, which includes properties, obtained via debt to assets swap and closed branches. Beside maintenance of NPAs to be ready for disposal, clear marketing plan and approach are to be set up for disposal of NPAs to enhance efficient use of the bank's resources and capital, and must be in accordance with both local and group regulations.
- Operational Risk Management is responsible to study, review, monitor and develop Operational Risk Framework and plan to be in line with the Bank of Thailand Policy Statement and the Bank's business plan.
- 6. Market Risk Management is responsible to analyse and identify market risk in trading activities, to evaluate market risk position and monitor on approved Market Risk Limits and report to Management and relevant units and to perform Escalation Procedure per Bank's policy.
- Asset and Liability Management is responsible to measure, monitor, and control the liquidity risk and IRRBB under the Asset Liability Management Committee ('ALCO")'s or BOD's policies.



- 8. **Research Office** is responsible to provide research paper to business units for business benefit purpose.
- 9. Credit Assurance Testing is responsible to perform a role that serves to strengthen the Second Line of Defense by focusing on the review of the quality of credit decision rationale based on selected samples of non-retail portfolio and report Assurance Testing findings together with recommendations for appropriate actions (where applicable) to relevant authorities.



# **Risk Management Organization**





#### 5. Risk assessment for each risk

#### 5.1 Strategic Risk

Strategic risk is the risk of losses as a result of insufficient consideration of possible threats to the Bank's activities, insufficiently substantiated prospective business where the Bank could gain advantage over its competitors, or lacking or incomplete provision of necessary resources and organisational measures that are required to achieve strategic objectives.

The major goal of strategic risk management is to maintain the risks taken by the Bank at the levels determined in accordance with its strategic tasks and to ensure safety of assets and capital by minimisation of possible losses. The Bank defines risk appetite subject to approval by the BOD. It uses the following strategic risk management methods: business planning, financial planning, monitoring of approved plan implementation, market analysis, SWOT analysis and readjustment of plans where necessary. Senior management and the BOD are closely involved and engaged throughout the formulation process. Subsequent to the implementation stage, the BOD and designated Management Committee regularly monitor and review actual results against the targets and plans.

#### 5.2 Credit Risk

#### 5.2.1 Credit Risk Management

Credit risk arises from clients or counterparties who are not able to or are not willing to fulfill their contractual obligations under loan agreements or other credit facility agreements. Credit risk results in the deterioration of credit quality and affects the Bank's profitability and capital fund. The underlying objective of credit risk management at the Bank is to create value for shareholders by ensuring that the revenue is generated in balance with the acceptable credit risk management policy, the Bank has put in place credit risk management process, techniques and controls to maintain a check and balance system with clearly defined responsibilities for relationship managers, credit analysts, credit risk evaluators, credit approvers and risk management officers. The risk management framework for the Bank and its subsidiaries has continued to be enhanced to support our business and to ensure the overall adherence to the risk management policy of the Bank and CIMB Group.

The Bank has continuously reviewed and improved risk assessment tools for different types of clients and in line with the growth of portfolios. The tools include corporate rating model that has



been developed and implemented for corporate clients, SME rating model for SME clients, life insurance model and general insurance model for life & non-life bancassurance customers, specialised lending rating models such as project finance (PF) model, income producing real estate (IPRE) for specialised customer groups, new credit underwriting tools for small SME clients to be implemented in 2019, and credit scoring tools and system for retail, secured and unsecured loans as well as hire purchase. Credit rating and credit scoring tools are implemented in work systems to ensure efficiency of rating/scoring and model performance monitoring. Moreover, the Bank has also put in place Acquisition Quality Trigger (AQT) to closely monitor the quality of new acquisition of retail customers more effectively.

The Bank determines and reviews risk appetite or acceptable risk level considering the forecasted economy in each year in order to be the guideline of business expansion and management. Risk appetite has been monitored on a monthly basis and reported to RMC, BRC, and BOD.

#### • Credit Approval

The Bank has two approval processes for non-retail credits, i.e. Credit Committee and Joint Delegation Authority (JDA) of Risk Management and Business Unit.

JDA approval level is determined by group exposure, global group rating, and loan-tocollateral value to help shorten the approval process, and alleviate Credit Committee's burden. In case that the customer's criteria does not fall into the matrix, approval by Credit Committee shall be sought.

#### • Non-performing Loan (NPL)

Non-performing loan (NPL) is one of the key risks affecting profitability and capital adequacy of the Bank. As such, we closely and prudently monitor and manage NPL, thus allowing for maintaining of adequate provisions for bad debts. In addition, as a pre-emptive measure, problem accounts are proactively monitored and managed before they turn into NPL. For portfolio risk management, particular attention is given to credit concentration risks by imposing appropriate risk limits, i.e. country risk limits, internal lending limits and business sector limits with RAG (Red, Amber & Green) indicators used to monitor concentration risk as well as to provide a better visual guidance to credit granting decision, i.e. Red – "Restricted," Amber – "Selective," and Green – "Grow." The Bank also performs stress tests on credit risk to evaluate the impact on the Bank in the event of unfavorable economic and financial conditions, in both plausible scenario and extreme scenario.



In addition, the Bank has set policies and procedures for credit risk to prevent and minimize risk that may occur in the future, which can be summarizes as follows:

#### • Debt Monitoring Guidelines and Follow-up Procedures

The Bank has set up the guidelines for closely managing and monitoring watch-list and problem loan accounts in order to speedily resolve its problem loans and standardise the problem loan monitoring process. The guidelines prescribe a monitoring process for watch-list accounts, special mentioned and substandard or worse accounts and the guidelines will be revised periodically to ensure their effectiveness and relevance. In addition to mandatory debt classification in accordance with the Bank of Thailand's guidelines, the Bank has established additional qualitative criteria for early classification of debt with signs of deterioration prior to default. For pre-NPL accounts to be effectively managed, the early warning process and early warning indicators have been set up as guidelines for relationship managers to take early action in identifying accounts with potential problem and develop proper action plan to timely solve the problem so that risk to the Bank can be mitigated. The accounts with potential problems are put under watch list classified by degree of their problem and risk level into three groups, i.e. watch list - low, watch list - medium and watch list - high. The accounts under watch list - low remain under normal class while those under watch list - medium and high are classified as special mentioned. These watch list accounts as well as NPL accounts with exposure more than THB 10 million are regularly reported to Asset Quality Committee (AQC) on a monthly basis.

AQC has been set up to closely monitor development of those watch list accounts, NPL accounts and any other accounts requiring close attention, provide guidance, approve or recommend recovery actions to be taken for those watch list and NPL accounts so that the Bank can effectively manage both potential problem loans and problem loans including debt classification, provisioning, and recovery actions to minimise loss and maximise recovery for the Bank.

Moreover, the Bank has revamped the policies in relation to non-performing loan (NPL) and non-performing asset (NPA) management and guidelines to determine valuation for disposition based on discounted cash flow and fair market value to enhance transparency in auditing while also minimising loss for the Bank.



#### • Debt Structuring Policy

The Bank has set a policy to undertake debt restructuring for borrowers who have cooperated with the Bank as well as have had potential to comply with the conditions newly agreed upon. The objective of the policy is to ensure that the Bank and the borrowers have mutually benefited from the debt restructuring, that is, the Bank has maximum opportunity to recover debt or has minimum possible loss, while the borrowers are able to continue their business with incurrence of some loss on their part. The Bank will undertake debt restructuring work in accordance with the Bank of Thailand's regulations and such work will be undertaken prudently so that it does not avoid the requirements regarding debt reclassification, additional provisioning and suspension of income recognition of accrued interest.

Debt restructuring is undertaken taking into consideration the criteria, process and method provided for debt restructuring process, including debtor analysis, approval, preparation of agreement, follow-up and assessment. Such process must be in compliance with the applicable rules and regulations of the authorities and the Bank. The responsibility for coordinating debt restructuring activities lies primarily with the internal work unit of the Bank. However, a certified and experienced third party specialised in this area may be assigned to provide financial advisory services or undertake debt restructuring for the Bank. However, debt restructuring conditions are subject to approval of the Board of Directors, or the Credit Committee, or the Asset Quality Committee, or other persons as authorised by the Bank.

#### Policy on Asset Classification and Loan Loss Provision

The Bank has complied with the Bank of Thailand's regulations which require asset classification and loan loss provision at the rate for each asset category as prescribed by Bank of Thailand Notification No. SorNorSor. 5/2559 regarding criteria for debt classification and provisioning of financial institutions, dated 10 June 2016 or as may be amended by the Bank of Thailand from time to time. However, the Bank's internal guidelines are more stringent than the regulatory requirements, with combination of the qualitative and quantitative criteria prescribed by the Bank of Thailand, and prudent adoption of a final classification which is based on the weaker result of the two sets of criteria to reflect real risk level of the debtor.

In addition to specific provision, the Bank may set aside general provision as appropriate in order to be a buffer against any unexpected losses from economic cycle, etc.



For subsidiaries in the financial group who operate in hire-purchase business, CIMB Thai Auto Co., Ltd. and World Lease Co., Ltd, their loan classification will be based on the BOT's guideline. However, if there is any proven sign of deteriorate in obligor's ability of payment loan classification will be immediately switched to base on qualitative criteria.

For the calculation of capital adequacy to risk weighted assets by using SA approach both Bank level and Full Consolidated level. The provisions to be set aside for assets and off-balance sheet items shall be classified as follows:

- General Provision Refers to the provision for assets classified as Pass and can be counted as Tier 2 capital but excluding any provision held against assets classified as Pass which is already counted as specific provision, the Bank shall set loan loss provision at 1% of net loan outstanding after deducting collateralized assets.
- Specific Provision consists of assets classified as special mention which the loan loss provision shall be set at 2% of net loan outstanding after deducting collateralised assets and loan loss provision for assets classified as substandard, doubtful and doubtful of loss, to be set at 100% of the gap between loan outstanding and present value of expected cash flow from receivables or expected cash flow from disposal of the collateralised assets. Where the discount rate and number of period for collateral disposal are in accordance with BOT's guideline. Including allowance for revaluation of debt and equity securities held for trading and available for sale and allowance for impairment.

#### Definition of Default and Impairment of Assets

#### 1. Default of Payment

The Bank set Accounting Policy related to Income Recognition whenever customers had overdue accrued interest income for more than three months since the due date or when there is uncertainty of debt payment. The Bank will cease income recognition on an accrual basis and reverses interest income on such loans which the Bank already recognized interest income in order to comply with the Bank of Thailand's notification and record income recognition on a cash basis instead. The Bank continues its income recognition on an accrual basis when the entire amount of the principal and overdue interest has been paid.



The Bank recognises interest income on restructured loans on an accrual basis, with the exception of loans that are subject to monitoring for compliance with restructuring conditions, on which the Bank recognises interest income on a cash basis until the borrower has been able to comply with the restructuring conditions for a period of not less than three consecutive months or three consecutive installments, whichever is longer.

#### 2. Impairment of assets

The Bank will review for impairment whenever events or changes in circumstances indicate that the recoverable amount may be significantly lower than carrying amount for a long period.

# Table 4 Outstanding of on-balance sheet assets and off-balance sheet items before credit risk mitigation

			Unit: Tł	HB million
	Conso	lidated	Bank	-Only
As at	Dec 31,	Dec 31,	Dec 31,	Dec 31,
	2018	2017	2018	2017
1. On-balance sheet assets	338,469	284,941	331,758	279,703
1.1 Net loans <sup>1/</sup>	218,684	215,474	212,079	210,305
1.2 Net investments in debt securities <sup>2/</sup>	92,082	43,931	92,082	43,931
1.3 Deposits (including accrued interests)	4,307	4,258	4,201	4,189
1.4 Derivative assets	23,396	21,278	23,396	21,278
2. Off-balance sheet items <sup>3/</sup>	4,006,962	2,472,447	4,009,112	2,474,597
2.1 Aval of bills, financial guarantees and letter of	1,465	1,712	3,615	3,862
credits				
2.2 OTC derivatives <sup>4/</sup>	3,978,745	2,439,168	3,978,745	2,439,168
2.3 Undrawn committed line	26,752	31,567	26,752	31,567

<sup>1/</sup> Including accrued interests and net of deferred revenues, allowances for doubtful accounts and revaluation allowances for debt restructuring and including net inter-bank and money market loans.

<sup>2/</sup> Including investment in loan, which excluding accrued interests and net of revaluation allowances for securities and impairment allowances for securities

<sup>3/</sup> before credit conversion factor

<sup>4/</sup> Including equity-related derivatives



Table 5 Outstanding of on-balance sheet assets and off-balance sheet items before credit risk mitigation classified by country or geographic area of

debtors

#### Consolidated

Unit: THB million

					Dec 31, 2018												
		On	balance sheet as	sets			Off-balance sh	neet items <sup>3/</sup>									
As at			Net	Deposits			Aval of bills,		Undrawn								
	Total	Net loans <sup>1/</sup>	investments	(including	Derivative	Total	financial	отс	committed								
	Total	Net Ioans	in debt	accrued	assets		TOLAI	TOLAI	TOtal	Total	TOtal	TOLAI	TOLAI	TOLAI	guarantees and	derivatives <sup>4/</sup>	
			securities <sup>2/</sup>	interests)			letter of credits		line								
1. Thailand	330,417	221,766	92,082	3,253	13,316	1,651,318	1,465	1,623,150	26,703								
2. Asia Pacific (excluding Thailand)	4,883	742	-	668	3,473	586,008	-	585,959	49								
3. North America and Latin America	4,070	804	-	357	2,909	840,458	-	840,458	-								
4. Africa and Middle East	-	-	-	-	-	11,960	-	11,960	-								
5. Europe	3,718	-	-	20	3,698	917,218	-	917,218	-								
6. Oceania	1,154	1,145	-	9	-	-	-	-	-								
Total	344,242	224,457	92,082	4,307	23,396	4,006,962	1,465	3,978,745	26,752								
Less General provision	(5,773)	(5,773)	-	-	-	-	-	-	-								
Total	338,469	218,684	92,082	4,307	23,396	4,006,962	1,465	3,978,745	26,752								

<sup>1/</sup> Including accrued interests and net of deferred revenues, allowances for doubtful accounts and revaluation allowances for debt restructuring and including net inter-bank and money market loans

<sup>2</sup> Including investment in loan, which excluding accrued interests and net of revaluation allowances for securities and impairment allowances for securities

<sup>3/</sup> before credit conversion factor

<sup>4/</sup> including equity-related derivatives



#### Consolidated

Unit: THB million

					Dec 31, 2017				
		On-	balance sheet a	ssets			Off-balance sl	neet items <sup>3/</sup>	
As at			Net	Deposits			Aval of bills,		Undreum
A5 al	Tatal	Nationa 1/	investments	(including	Derivative	Total	financial	отс	Undrawn
	Total	Net loans <sup>1/</sup>	in debt	accrued	assets	Total	guarantees and	derivatives 4/	committed
			securities <sup>2/</sup>	interests)			letter of credits		line
1. Thailand	276,970	216,519	43,931	2,682	13,838	1,378,284	1,712	1,345,023	31,549
2. Asia Pacific (excluding Thailand)	4,601	839	-	607	3,155	387,554	-	387,536	18
3. North America and Latin America	4,121	1,191	-	892	2,038	357,500	-	357,500	-
4. Africa and Middle East	31	30	-	1	-	14,136	-	14,136	-
5. Europe	2,338	29	-	62	2,247	334,973	-	334,973	-
6. Oceania	1,290	1,276	-	14	-	-	-	-	-
Total	289,351	219,884	43,931	4,258	21,278	2,472,447	1,712	2,439,168	31,567
Less General provision	(4,410)	(4,410)	-	-	-	-	-	-	-
Total	284,941	215,474	43,931	4,258	21,278	2,472,447	1,712	2,439,168	31,567

<sup>1/</sup> Including accrued interests and net of deferred revenues, allowances for doubtful accounts and revaluation allowances for debt restructuring and including net inter-bank and money market loans

<sup>2/</sup> Including investment in loan, which excluding accrued interests and net of revaluation allowances for securities and impairment allowances for securities

<sup>3/</sup> before credit conversion factor

4/ including equity-related derivatives



#### Bank-Only

Unit: THB million

					Dec 31, 2018				
		On-	balance sheet a	ssets			Off-balance sh	ieet items <sup>3/</sup>	
As at	Total	Net loans <sup>1/</sup>	Net investments in debt securities <sup>2/</sup>	Deposits (including accrued interests)	Derivative assets	Total	Aval of bills, financial guarantees and letter of credits	OTC derivatives <sup>4/</sup>	Undrawn committed line
1. Thailand	323,203	214,658	92,082	3,147	13,316	1,653,468	3,615	1,623,150	26,703
2. Asia Pacific (excluding Thailand)	4,883	742	-	668	3,473	586,008	-	585,959	49
3. North America and Latin America	4,070	804	-	357	2,909	840,458	-	840,458	-
4. Africa and Middle East	-	-	-	-	-	11,960	-	11,960	-
5. Europe	3,718	-	-	20	3,698	917,218	-	917,218	-
6. Oceania	1,154	1,145	-	9	-	-	-	-	-
Total	337,028	217,349	92,082	4,201	23,396	4,009,112	3,615	3,978,745	26,752
Less General provision	(5,270)	(5,270)	-	-	-	-	-	-	-
Total	331,758	212,079	92,082	4,201	23,396	4,009,112	3,615	3,978,745	26,752

<sup>1/</sup> Including accrued interests and net of deferred revenues, allowances for doubtful accounts and revaluation allowances for debt restructuring and including net inter-bank and money market loans

<sup>2/</sup> Including investment in loan, which excluding accrued interests and net of revaluation allowances for securities and impairment allowances for securities

<sup>3/</sup> before credit conversion factor

4/ including equity-related derivatives



#### Bank-Only

Unit: THB million

		Dec 31, 2017										
		On-	balance sheet a	ssets	Off-balance sheet items <sup>3/</sup>							
A			Net	Deposits			Aval of bills,					
As at	Tetel	N - 4 I 1/	investments	(including	Derivative	Tetel	financial	отс	Undrawn			
	Total	Net loans <sup>1/</sup>	in debt	accrued	assets	assets	Total	lotal		guarantees and	derivatives 4/	committed
			securities <sup>2/</sup>	interests)			letter of credits		line			
1. Thailand	271,515	211,133	43,931	2,613	13,838	1,380,434	3,862	1,345,023	31,549			
2. Asia Pacific (excluding Thailand)	4,601	839	-	607	3,155	387,554	-	387,536	18			
3. North America and Latin America	4,121	1,191	-	892	2,038	357,500	-	357,500	-			
4. Africa and Middle East	31	30	-	1	-	14,136	-	14,136	-			
5. Europe	2,338	29	-	62	2,247	334,973	-	334,973	-			
6. Oceania	1,290	1,276	-	14	-	-	-	-	-			
Total	283,896	214,498	43,931	4,189	21,278	2,474,597	3,862	2,439,168	31,567			
Less General provision	(4,193)	(4,193)	-	-	-	-	-	-	-			
Total	279,703	210,305	43,931	4,189	21,278	2,474,597	3,862	2,439,168	31,567			

<sup>1/</sup> Including accrued interests and net of deferred revenues, allowances for doubtful accounts and revaluation allowances for debt restructuring and including net inter-bank and money market loans

<sup>2</sup> Including investment in loan, which excluding accrued interests and net of revaluation allowances for securities and impairment allowances for securities

<sup>3/</sup> before credit conversion factor

4/ including equity-related derivatives



Table 6 Outstanding of on-balance sheet assets and off-balance sheet items before credit risk mitigation classified by the remaining maturity

				Consolio	dated				
		Dec 31, 20	018			Dec 31, 2	2017		
As at	Maturity not	Maturity	Comorol		Maturity not	Maturity	Conorol		
	exceeding	exceeding	General	Total	exceeding	exceeding	General	Total	
	1 year	1 year	provision		1 year	1 year	provision		
1. On-balance sheet assets	75,315	268,927	(5,773)	338,469	78,712	210,639	(4,410)	284,941	
1.1 Net loans <sup>1/</sup>	43,745	180,712	(5,773)	218,684	57,655	162,229	(4,410)	215,474	
1.2 Net investments in debt securities <sup>2/</sup>	16,543	75,539	-	92,082	6,587	37,344	-	43,931	
1.3 Deposits (including accrued interests)	4,307	-	-	4,307	4,258	-	-	4,258	
1.4 Derivative assets	10,720	12,676	-	23,396	10,212	11,066	-	21,278	
2. Off-balance sheet items <sup>3/</sup>	2,530,353	1,476,609	-	4,006,962	1,469,863	1,002,584	-	2,472,447	
2.1 Aval of bills, financial guarantees and letter of credits	1,465	-	-	1,465	1,712	-	-	1,712	
2.2 OTC derivatives <sup>4/</sup>	2,507,771	1,470,974	-	3,978,745	1,447,457	991,711	-	2,439,168	
2.3 Undrawn committed line	21,117	5,635	-	26,752	20,694	10,873	-	31,567	

<sup>1/</sup> Including accrued interests and net of deferred revenues, allowances for doubtful accounts and revaluation allowances for debt restructuring and including net inter-bank and money market loans

<sup>2/</sup> Including investment in loan, which excluding accrued interests and net of revaluation allowances for securities and impairment allowances for securities

<sup>3/</sup> before credit conversion factor

4/ including equity-related derivatives

Unit: THB million



Unit: THB million

				Bank-C	Dnly			
		Dec 31, 2	2018			Dec 31, 2	2017	
As at	Maturity not	Maturity	General	Total	Maturity not	Maturity	General	
	exceeding	exceeding	provision		exceeding	exceeding	provision	Total
	1 year	1 year			1 year	1 year	provision	
1. On-balance sheet assets	80,315	256,713	(5,270)	331,758	91,165	192,731	(4,193)	279,703
1.1 Net loans <sup>1/</sup>	48,851	168,498	(5,270)	212,079	70,177	144,321	(4,193)	210,305
1.2 Net investments in debt securities <sup>2/</sup>	16,543	75,539	-	92,082	6,587	37,344	-	43,931
1.3 Deposits (including accrued interests)	4,201	-	-	4,201	4,189	-	-	4,189
1.4 Derivative assets	10,720	12,676	-	23,396	10,212	11,066	-	21,278
2. Off-balance sheet items <sup>3/</sup>	2,530,353	1,478,759	-	4,009,112	1,469,863	1,004,734	-	2,474,597
2.1 Aval of bills, financial guarantees and letter of credits	1,465	2,150	-	3,615	1,712	2,150	-	3,862
2.2 OTC derivatives <sup>4/</sup>	2,507,771	1,470,974	-	3,978,745	1,447,457	991,711	-	2,439,168
2.3 Undrawn committed line	21,117	5,635	-	26,752	20,694	10,873	-	31,567

<sup>1/</sup> Including accrued interests and net of deferred revenues, allowances for doubtful accounts and revaluation allowances for debt restructuring and including net inter-bank and money market loans

<sup>2</sup> Including investment in loan, which excluding accrued interests and net of revaluation allowances for securities and impairment allowances for securities

<sup>3/</sup> before credit conversion factor

<sup>4/</sup> including equity-related derivatives



# Table 7 Outstanding of loans including accrued interests and investments in debt securitiesbefore credit risk mitigation classified by country or geographic area of debtors and byasset classification specified by the Bank of Thailand

# Consolidated

Unit: THB million

Unit: THB million

	_	Dec 31, 2018								
		Loans including accrued interests <sup>1/</sup>								
As at	Pass	Special mentioned	Sub standard	Doubtful	Doubtful of loss	Total	in debt securities * Doubtful loss			
Thailand	204,386	12,614	2,693	2,305	4,401	226,399	-			
Asia Pacific (exclude Thailand)	420	-	-	-	508	928	-			
North America and Latin America	804	-	-	-	-	804	-			
Africa and Middle East	-	-	-	-	-	-	-			
Europe	-	-	-	-	-	-	-			
Oceania	1,145	-	-	-	-	1,145	-			
Total	206,755	12,614	2,693	2,305	4,909	229,276	-			

\* Including Investment in Ioan

 $^{\ensuremath{^{1/}}}$  Including loans and accrued interest of interbank and money market items

		Dec 31, 2017							
		Investment							
							in debt		
As at	_	Special	Sub		Doubtful		securities *		
	Pass	mentioned	standard	Doubtful	of loss	Total	Doubtful		
							loss		
Thailand	199,247	12,451	3,064	2,843	4,304	221,909	-		
Asia Pacific (exclude Thailand)	517	-	-	-	508	1,025	-		
North America and Latin America	1,191	-	-	-	-	1,191	-		
Africa and Middle East	30	-	-	-	-	30	-		
Europe	29	-	-	-	-	29	-		
Oceania	1,276	-	-	-	-	1,276	-		
Total	202,290	12,451	3,064	2,843	4,812	225,460	-		

\* Including Investment in loan

<sup>1/</sup> Including loans and accrued interest of interbank and money market items



#### **Bank-Only**

						Unit: 1	THB million			
				Dec 31, 2018	3					
		Loans including accrued interests <sup>1/</sup>								
As at										
	Daes	Special Sub Doubtful s Pass Doubtful Total								
	F d 3 3	mentioned	standard	Doubtiui	of loss	Total	Doubtful			
							loss			
Thailand	201,351	8,578	2,327	2,302	4,399	218,957	-			
Asia Pacific (exclude Thailand)	420	-	-	-	508	928	-			
North America and Latin America	804	-	-	-	-	804	-			
Africa and Middle East	-	-	-	-	-	-	-			
Europe	-	-	-	-	-	-	-			
Oceania	1,145	-	-	-	-	1,145	-			
Total	203,720	8,578	2,327	2,302	4,907	221,834	-			

\* Including Investment in Ioan

<sup>1/</sup> Including loans and accrued interest of interbank and money market items

				Dec 31, 2017	,		
			Investment				
As at	Pass	Special mentioned	Sub standard	Doubtful	Doubtful of loss	Total	in debt securities * Doubtful loss
Thailand	197,739	8,594	2,742	2,841	4,211	216,127	-
Asia Pacific (exclude Thailand)	517	-	-	-	508	1,025	-
North America and Latin America	1,191	-	-	-	-	1,191	-
Africa and Middle East	30	-	-	-	-	30	-
Europe	29	-	-	-	-	29	-
Oceania	1,276	-	-	-	-	1,276	-
Total	200,782	8,594	2,742	2,841	4,719	219,678	-

\* Including Investment in Ioan

<sup>1/</sup> Including loans and accrued interest of interbank and money market items

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Unit: THB million



Table 8 Provisions (General provision and Specific provision) and bad debt write-offs for loans including accrued interests and investments in debt

securities classified by country or geographic area

Consolidated

Unit: THB million

		Dec	31, 2018		Dec 31, 2017				
	Loans inclu	Loans including accrued interests <sup>1/</sup>			Loans in	Loans including accrued interests <sup>1/</sup>			
As at	General provision <sup>2/</sup>	Specific provision	Write-off during period	debt securities Specific provision <sup>3/</sup>	General provision <sup>2/</sup>	Specific provision	Write-off during period	debt securities Specific provision <sup>3/</sup>	
Thailand		4,632	2,403	263		5,390	2,312	106	
Asia Pacific (exclude Thailand)		186	-	-		186	-	-	
North America and Latin America		-	-	-		-	-	-	
Africa and Middle East		-	-	-		-	-	-	
Europe		-	-	-		-	-	-	
Oceania		-	-	-		-	-	-	
Total	5,773	4,818	2,403	263	4,410	5,576	2,312	106	

<sup>1/</sup> Provisions set aside and bad debt written off during period of loans and accrued interest of interbank and money market items

<sup>2/</sup> Disclosed in total amounts

<sup>3/</sup> Included Investment in loan



#### Bank-Only

Unit: THB million

		Dec	31, 2018			Dec	31, 2017	
	Loans inclu	uding accrued	l interests <sup>1/</sup>	Investment in	Loans incl	uding accrued	interests <sup>1/</sup>	Investment in
As at	General provision <sup>2/</sup>	Specific provision	Write-off during period	debt securities Specific provision <sup>3/</sup>	General provision <sup>2/</sup>	Specific provision	Write-off during period	debt securities Specific provision <sup>3/</sup>
Thailand		4,298	1,393	263		4,994	1,690	106
Asia Pacific (exclude Thailand)		186	-	-		186	-	-
North America and Latin America		-	-	-		-	-	-
Africa and Middle East		-	-	-		-	-	-
Europe		-	-	-		-	-	-
Oceania		-	-	-		-	-	-
Total	5,270	4,484	1,393	263	4,193	5,180	1,690	106

<sup>1/</sup> Provisions set aside and bad debt written off during period of loans and accrued interest of interbank and money market items

<sup>2/</sup> Disclosed in total amounts

<sup>3/</sup> Included Investment in loan



Table 9 Outstanding of loans including accrued interests \* before credit risk mitigation classifiedby type of business and by asset classification specified by the Bank of Thailand

#### Consolidated

Unit: THB million

		Dec 31, 2018								
As at	Pass	Special mentioned	Substandard	Doubtful	Doubtful of loss	Total				
Agricultural and mining	6,987	-	1	-	1	6,989				
Manufacturing and commerce	36,212	3,712	597	1,414	2,873	44,808				
Real estate and construction	12,437	890	158	27	337	13,849				
Public utilities and services	26,910	1,916	737	64	583	30,210				
Housing loans	68,437	1,464	607	717	883	72,108				
Financial Intermediaries	7,712	-	-	-	-	7,712				
Personal consumption	48,059	4,632	593	84	232	53,600				
Others	-	-	-	-	-	-				
Total	206,754	12,614	2,693	2,306	4,909	229,276				

\* Including loans and accrued interests of interbank and money market items

	-				Unit.	I HB million			
		Dec 31, 2017							
As at	Pass	Special	Substandard	Doubtful	Doubtful	Total			
	1 435	mentioned	ousstandard	Doubliu	of loss	Total			
Agricultural and mining	5,629	-	-	-	1	5,630			
Manufacturing and commerce	38,250	4,263	1,256	1,370	3,395	48,534			
Real estate and construction	10,631	1,119	161	22	211	12,144			
Public utilities and services	26,378	789	357	563	549	28,636			
Housing loans	57,716	1,652	663	791	335	61,157			
Financial Intermediaries	19,160	-	-	-	-	19,160			
Personal consumption	44,504	4,628	627	97	321	50,177			
Others	22	-	-	-	-	22			
Total	202,290	12,451	3,064	2,843	4,812	225,460			

Unit: THB million

\* Including loans and accrued interests of interbank and money market items



## **Bank-Only**

					Unit:	THB million		
	Dec 31, 2018							
As at	Pass	Special	Substandard	Doubtful	Doubtful	Total		
	1 435	mentioned	ousstanduru	Doubliui	of loss	lotai		
Agricultural and mining	6,987	-	1	-	1	6,989		
Manufacturing and commerce	36,212	3,712	597	1,414	2,873	44,808		
Real estate and construction	12,437	890	158	27	337	13,849		
Public utilities and services	26,910	1,916	737	64	583	30,210		
Housing loans	68,435	1,464	607	717	883	72,106		
Financial Intermediaries	33,528	-	-	-	-	33,528		
Personal consumption	19,212	596	226	80	230	20,344		
Others	-	-	-	-	-	-		
Total	203,721	8,578	2,326	2,302	4,907	221,834		

\* Including loans and accrued interests of interbank and money market items

Unit: THB million

	Dec 31, 2017							
As at	Pass	Special mentioned	Substandard	Doubtful	Doubtful of loss	Total		
Agricultural and mining	5,629	-	-	-	1	5,630		
Manufacturing and commerce	38,250	4,263	1,256	1,370	3,395	48,534		
Real estate and construction	10,631	1,119	161	22	211	12,144		
Public utilities and services	26,378	789	357	563	549	28,636		
Housing loans	57,708	1,652	663	791	335	61,149		
Financial Intermediaries	41,908	-	-	-	-	41,908		
Personal consumption	20,256	771	305	95	228	21,655		
Others	22	-	-	-	-	22		
Total	200,782	8,594	2,742	2,841	4,719	219,678		

\* Including loans and accrued interests of interbank and money market items



# Table 10 Provisions (general and specific provisions) and bad debt write-offs for loans andaccrued interests \* classified by type of business

#### Consolidated

	Dec 21, 2018			Dec 21, 2017		
As at	General	Specific	Write-off	General	Specific	Write-off
	provision	provision	during period	provision	provision	during period
Agricultural and mining		3	-		1	-
Manufacturing and commerce		2,607	254		3,585	245
Real estate and construction		335	-		295	-
Public utilities and services		446	-		233	63
Housing loans		677	3		547	4
Financial Intermediaries		-	-		-	-
Personal consumption		750	2,146		915	2,000
Total	5,773	4,818	2,403	4,410	5,576	2,312

\* Including loans and accrued interests of interbank and money market items

#### **Bank-Only**

Unit: THB million

Unit: THB million

	Dec 21, 2018			Dec 21, 2017				
As at	General	Specific	Write-off	General	Specific	Write-off		
	provision	provision	during period	provision	provision	during period		
Agricultural and mining		3	-		1	-		
Manufacturing and commerce		2,607	254		3,585	245		
Real estate and construction		335	-		295	-		
Public utilities and services		445	-		233	63		
Housing loans		677	3		547	4		
Financial Intermediaries		-	-		-	-		
Personal consumption		417	1,136		519	1,378		
Total	5,270	4,484	1,393	4,193	5,180	1,690		

\* Including loans and accrued interests of interbank and money market items



# Table 11 Reconciliation of changes in provisions (General provision and Specific provision) forIoans including accrued interests \*

# Consolidated

					Unit: Tł	HB million
	D	ec 31, 2018		D	ec 31, 2017	
As at	General	Specific	Total	General	Specific	Total
	provision	provision	TOLAI	provision	provision	Total
Balance, beginning of year	4,410	5,576	9,986	4,192	5,654	9,846
Write-offs during the year	(11)	(2,392)	(2,403)	(17)	(2,295)	(2,312)
Increases/decreases of provisions	1,374	1,634	3,008	235	2,217	2,452
during the year						
Balance, end of year	5,773	4,818	10,591	4,410	5,576	9,986

\* Including loans and accrued interests of interbank and money market items

# **Bank-Only**

Unit: THB million

	D	ec 31, 2018		D	ec 31, 2017	
As at	General	Specific	<b>-</b> ( )	General	Specific	<b>-</b>
	provision	provision	<b>Total</b> 9,373	provision	provision	Total
Balance, beginning of year	4,193	5,180	9,373	4,344	5,375	9,719
Write-offs during the year	(11)	(1,382)	(1,393)	(17)	(1,673)	(1,690)
Increases/decreases of provisions	1,088	686	1,774	(134)	1,478	1,344
during the year						
Balance, end of year	5,270	4,484	9,754	4,193	5,180	9,373

\* Including loans and accrued interests of interbank and money market items



Table 12 Outstanding of on-balance sheet assets and off-balance sheet items for credit risk under the SA approach classified by type of assets

					orma in	
			Consoli	dated		
As at		Dec 31, 2018			Dec 31, 2017	
	On-balance	Off-balance	Total	On-balance	Off-balance	Total
	sheet assets	sheet items *	Total	sheet assets	sheet items *	TOTAL
1. Performing Assets	332,268	76,117	408,385	290,096	39,269	329,365
1.1 Debtors that are sovereigns and central banks, multilateral development banks	39,433	2,048	41,481	7,803	3,744	11,547
(MDBs) and public sector entities (PSEs) whose risk weight is comparable to						
that of sovereigns						
1.2 Debtors that are financial institutions, and public sector entities (PSEs) whose	31,600	52,092	83,692	41,083	13,124	54,207
risk weight is comparable to that of financial institutions and securities						
companies						
1.3 Debtors that are corporate and public sector entities (PSEs) whose risk weight	94,133	20,658	114,791	91,485	21,049	112,534
is comparable to that of corporate entities						
1.4 Retail	59,265	1,319	60,584	56,231	1,352	57,583
1.5 Residential mortgage loan	67,428	-	67,428	56,834	-	56,834
1.6 Other assets	40,409	-	40,409	36,660	-	36,660
2. Non-Performing Assets	5,184	198	5,382	5,325	229	5,554
Total	337,452	76,315	413,767	295,421	39,498	334,919

Unit: THB million

\* Off-balance-sheet items (including Repo and Reverse Repo transactions) after multiplying with Credit Conversion Factor (CCF), net of specific provision



Unit: THB million

			Bank-	Only		
As at		Dec 31, 2018			Dec 31, 2017	
	On-balance	Off-balance	<b>-</b> 4 4	On-balance	Off-balance	<b>-</b> ( )
	sheet assets	sheet items *	Total	sheet assets	sheet items *	Total
1. Performing Assets	326,349	78,267	404,616	285,630	41,419	327,049
1.1 Debtors that are sovereigns and central banks, multilateral development banks	39,433	2,048	41,481	7,803	3,744	11,547
(MDBs) and public sector entities (PSEs) whose risk weight is comparable to						
that of sovereigns						
1.2 Debtors that are financial institutions, and public sector entities (PSEs) whose	31,494	52,092	83,586	41,015	13,124	54,139
risk weight is comparable to that of financial institutions and securities						
companies						
1.3 Debtors that are corporate and public sector entities (PSEs) whose risk weight	119,649	22,808	142,457	113,928	23,199	137,127
is comparable to that of corporate entities						
1.4 Retail	26,699	1,319	28,018	28,457	1,352	29,809
1.5 Residential mortgage loan	67,426	-	67,426	56,826	-	56,826
1.6 Other assets	41,648	-	41,648	37,601	-	37,601
2. Non-Performing Assets	5,128	198	5,326	5,277	229	5,506
Total	331,477	78,465	409,942	290,907	41,648	332,555

\* Off-balance-sheet items (including Repo and Reverse Repo transactions) after multiplying with Credit Conversion Factor (CCF), net of specific provision.



# 5.2.2 Credit Risk Rating

The Bank uses rating from External Credit Assessment Institutions ("ECAIs") as permitted by Bank of Thailand for commercial banks to determine the risk weights of debtors under Standardised Approach (SA). For the debtors classified as claim on sovereign and financial institutions, the Bank shall determine the risk weight based on their Country Risk Rating issued by ECAIs or use the OECD's Country Risk Classification score (in case where there is no Country Risk Rating from ECAIs). For claim on corporate, the Bank shall determine the risk weight from the obligor's rating issued by ECAIs which is in accordance with the criteria that the Bank notified to the Bank of Thailand.



Table 13 Outstanding of on-balance sheet assets and off-balance sheet items \* net of value of credit risk mitigation for each type of assets classified by

risk weight under the SA Approach

Consolidated

Unit: THB million

<b>.</b>						Dec 31	, 2018					
As at	Risk	Weights fo	or Exposu	res with F	Rating		Risk W	eights for	Exposure	es without	Rating	
Risk weights	0%	20%	50%	100%	150%	0%	20%	35%	50%	75%	100%	150%
Performing Assets	69,837	14,979	17,796	16,692	129	74,835	268	63,965	-	62,794	87,090	-
1. Debtors that are sovereigns and central banks, multilateral	69,830	-	211	-	76							
development banks (MDBs) and public sector entities (PSEs)												
whose risk weight is comparable to that of sovereigns												
2. Debtors that are financial institutions, and public sector entities	7	9,537	1,652	8,748	-							
(PSEs) whose risk weight is comparable to that of financial												
institutions and securities companies												
3. Debtors that are corporate and public sector entities (PSEs)	-	5,442	15,933	7,944	53						81,055	
whose risk weight is comparable to that of corporate entities												
4. Retail										59,331	208	
5. Residential mortgage loan								63,965		3,463		
6. Other assets						74,835	268		-		5,827	
Non-Performing Assets <sup>1/</sup>	-	-	-	-	-	121	-	-	1,190	90	2,496	1,485
Total	69,837	14,979	17,796	16,692	129	74,956	268	63,965	1,190	62,884	89,586	1,485
Capital deduction prescribed by the BOT	1,881											

 $^{\prime\prime}$  For the part with no CRM whose risk weights depend on the ratio of provisions to total exposures.



# Consolidated

Unit: THB million

						Dec 31	, 2017					
As at	Risk	Neights fo	or Exposu	res with R	ating		Risk W	eights for	Exposure	s without	Rating	
Risk weights	0%	20%	50%	100%	150%	0%	20%	35%	50%	75%	100%	150%
Performing Assets	47,766	10,738	16,855	11,891	65	39,134	245	55,139	-	57,720	89,813	-
1. Debtors that are sovereigns and central banks, multilateral	47,729	-	191	-	7							
development banks (MDBs) and public sector entities (PSEs)												
whose risk weight is comparable to that of sovereigns												
2. Debtors that are financial institutions, and public sector entities	37	5,635	1,455	7,772	-							
(PSEs) whose risk weight is comparable to that of financial												
institutions and securities companies												
3. Debtors that are corporate and public sector entities (PSEs)	-	5,103	15,209	4,119	58						83,037	
whose risk weight is comparable to that of corporate entities												
4. Retail										56,024	216	
5. Residential mortgage loan								55,139		1,696		
6. Other assets						39,134	245		-		6,560	
Non-Performing Assets <sup>1/</sup>	-	-	-	-	-	91	-	-	1,725	48	1,670	2,019
Total	47,766	10,738	16,855	11,891	65	39,225	245	55,139	1,725	57,768	91,483	2,019
Capital deduction prescribed by the BOT	1,669											

 $^{\prime\prime}$  For the part with no CRM whose risk weights depend on the ratio of provisions to total exposures.



# Bank-Only

Unit: THB million

A						Dec 31	, 2018					
As at	Risk	Neights fo	or Exposu	es with Ra	ting		Risk W	eights for	Exposure	es without	Rating	
Risk weights	0%	20%	50%	100%	150%	0%	20%	35%	50%	75%	100%	150%
Performing Assets	69,837	14,873	17,796	16,692	129	74,358	268	63,963	-	30,227	116,473	-
1. Debtors that are sovereigns and central banks, multilateral	69,830	-	211	-	76							
development banks (MDBs) and public sector entities (PSEs)												
whose risk weight is comparable to that of sovereigns												
2. Debtors that are financial institutions, and public sector entities	7	9,431	1,652	8,748	-							
(PSEs) whose risk weight is comparable to that of financial												
institutions and securities companies												
3. Debtors that are corporate and public sector entities (PSEs)	-	5,442	15,933	7,944	53						108,721	
whose risk weight is comparable to that of corporate entities												
4. Retail										26,764	208	
5. Residential mortgage loan								63,963		3,463		
6. Other assets						74,358	268		-		7,544	
Non-Performing Assets <sup>1/</sup>	-	-	-	-	-	121	-	-	1,147	90	2,486	1,482
Total	69,837	14,873	17,796	16,692	129	74,479	268	63,963	1,147	30,317	118,959	1,482
Capital deduction prescribed by the BOT	1,419											

<sup>1/</sup> For the part with no CRM whose risk weights depend on the ratio of provisions to total exposures.



# Bank-Only

Unit: THB million

As at						Dec 31	, 2017					
As at	Risk	Weights fo	or Exposur	es with Ra	ting		Risk W	eights for	Exposure	es without	Rating	
	0%	20%	50%	100%	150%	0%	20%	35%	50%	75%	100%	150%
Performing Assets	47,766	10,670	16,855	11,890	65	38,768	245	55,131	-	29,947	115,712	-
1. Debtors that are sovereigns and central banks, multilateral	47,729	-	191	-	7							
development banks (MDBs) and public sector entities (PSEs)												
whose risk weight is comparable to that of sovereigns												
2. Debtors that are financial institutions, and public sector entities	37	5,567	1,455	7,771	-							
(PSEs) whose risk weight is comparable to that of financial												
institutions and securities companies												
3. Debtors that are corporate and public sector entities (PSEs)	-	5,103	15,209	4,119	58						107,629	
whose risk weight is comparable to that of corporate entities												
4. Retail										28,251	216	
5. Residential mortgage loan								55,131		1,696		
6. Other assets						38,768	245		-		7,867	
Non-Performing Assets <sup>1/</sup>	-	-	-	-	-	91	-	-	1,689	48	1,661	2,017
Total	47,766	10,670	16,855	11,890	65	38,859	245	55,131	1,689	29,995	117,373	2,017
Capital deduction prescribed by the BOT	1,315											

 $^{\prime\prime}$  For the part with no CRM whose risk weights depend on the ratio of provisions to total exposures.



## 5.2.3 Credit Risk Mitigation

The Bank's lending policies are the primary basis of assessing the creditworthiness of the borrower's ability to repay loan obligations, most often from cash flows generated through normal business operations and other primary sources of repayment. Nevertheless, collateral also represents an important component of many credit transactions because it is a secondary source of repayment and will help alleviate loss in the event of default. The different types of collateral which the Bank accepts are deposits, government bond, debt and equity instruments, land, construction and machinery, etc. The loan to collateral value ratio will vary based upon the risk level of each credit product, the borrower's creditworthiness and liquidity of collaterals. The Bank has established a collateral valuation policy to ensure effective risk management as well as to comply with Bank of Thailand's guidelines. When the collateral is taken, it is important to follow the Bank's policy comprising of among others, a valuation policy and valuation frequency.

Credit risk mitigation methods for calculation of the Bank's capital adequacy are as follows:

- Financial collaterals: Financial collaterals comprising cash, deposits, bonds, treasury bills, etc., are used by the Bank for credit risk mitigation by the financial collateral simple method.
- On-balance sheet netting: The Bank has in place standard loan agreement which can be offset with deposits of the same contract party and global master repurchase agreement with repo-style transaction with any institutional counterparties.
- Credit guarantee and derivatives: The Bank capitalizes on guarantors for credit risk mitigation in case that the guarantor is government, central bank, governmental agencies, and financial institutions with lower risk weight than the debtor.



Table 14 Outstanding of secured portion\* for each type of assets under the SA approach classified by type of collateral

Unit: THB million

		Consol	idated			Bank	-Only	
	Dec 31	, 2018	Dec 31	, 2017	Dec 31	, 2018	Dec 31	, 2017
As at	Eligible	Guarantee &						
	financial	credit	financial	credit	financial	credit	financial	credit
	collateral	derivatives	collateral	derivatives	collateral	derivatives	collateral	derivatives
Performing Assets	41,564	27,849	21,267	25,913	41,564	27,849	21,267	25,913
1. Debtors that are sovereigns and central banks,								
multilateral development banks (MDBs) and public								
sector entities (PSEs) whose risk weight is comparable								
to that of sovereigns	248	-	1,477	-	248	-	1,477	-
2. Debtors that are financial institutions, and public sector								
entities (PSEs) whose risk weight is comparable to that								
of financial institutions and securities companies	35,913	27,842	13,481	25,870	35,913	27,842	13,481	25,870
3. Debtors that are corporate and public sector entities								
(PSEs) whose risk weight is comparable to that of								
corporate entities	4,364	-	5,004	5	4,364	-	5,004	5
4. Retail	1,039	7	1,305	38	1,039	7	1,305	38
5. Residential mortgage loan	-	-	-	-	-	-	-	-
6. Other assets	-	-	-	-	-	-	-	-
Non-Performing Assets	3	118	21	73	3	118	21	73
Total	41,567	27,967	21,288	25,986	41,567	27,967	21,288	25,986

\* Credit risk mitigation excludes securitization. Values after on-balance sheet and off-balance sheet netting.



#### 5.3 Market Risk

Market risk is defined as any fluctuation in the market value of the trading transaction or investment exposure. Therefore, market risk occurs when the Bank undertakes transactions which are exposed to fluctuation in market parameters such as interest rates, foreign exchange rates,  $\vec{u}$  securities prices in capital and commodity markets, and may negatively affect both the revenue and capital position of the Bank. The Bank employs the market risk policy to ensure that the rules and procedures are in compliance with both the regulatory requirements and the Bank's policy. The Bank has a work unit, independent from risk originating units, to monitor and control market risk. It also regularly assesses and determines the capital reserves to buffer against market risk, which is compliant with the Bank of Thailand's regulations.

#### 5.3.1 Market Risk in Trading Book

Market risk in trading book of the Bank and its financial group as follow:

#### 1. Interest rate risk

Interest rate risks of transactions in the trading book are under the supervision of RMC within the framework prescribed by the BOD. The calculation of fair value for trading transactions is performed on a daily basis in order to monitor the mark-to-market profits and losses. Daily risk status reports are also independently produced by Risk Management work unit. The one basis point shift (PV01) limit, Greek limit, Value-at-Risk (VaR) limit and stop loss limit are set to control the risks associated with movements in interest rates which might affect the revenue and capital reserves of the Bank.

#### 2. Foreign exchange risk

In managing risk from changes in foreign exchange and maintaining risk at the level prescribed by the Bank's policy, the Bank tries to match the currency of the funding source with that of loans, or to employ derivative instruments for foreign exchange hedging. Risk limits are determined by product and risk type using approaches such as FX net open position limit, Greek limit, Value-at-Risk (VaR) limit and stop loss limit. Daily mark-to-market on the foreign exchange is also conducted. Furthermore, stress testing is periodically conducted of which the results are thoroughly analysed.



#### 3. Market risk of equity securities and commodity related transactions

The Bank does not invest in trading equity securities other than investments in subsidiaries or affiliated companies, common shares as resulted from loan restructuring, and certain property funds which have high potential return and sound management. For commodity derivatives, the Bank fully hedges against the commodity risk on a back-to-back basis, thereby market risk exposure on trading equity securities or commodities has never materialized.

#### 4. Market risk of other market risk underlyings

The Bank offers structured products to be alternative investments for clients. However, if the market risk underlyings are those other than interest rate risk or foreign exchange risk, the Bank will fully hedge against such market risk underlyings. Therefore, no market risk exposure from other market risk underlyings has materialized.

#### Minimum capital requirement for market risk in trading book

Currently, the Bank uses Standardised Approach for calculating the minimum capital requirement for market risk in trading book for both Bank level and Full Consolidated level. Details of market risk capital as at 31 December 2018 and 30 June 2018 are as follows:

#### Table 15 Minimum Capital Requirement for each type of market risk under SA Approach

			Unit: <sup>-</sup>	THB million	
	Conso	lidated	Bank only		
Minimum Capital Requirement for Market Risk	Dec 31,	Jun 30,	Dec 31,	Jun 30,	
	2018	2018	2018	2018	
1. Interest rate risk	2,722	4,102	2,722	4,102	
2. Equity price risk	-	-	-	-	
3. Foreign exchange rate risk	115	120	115	120	
4. Commodity price risk	-	-	-	-	
Total minimum capital requirements for market risk by SA	2,837	4,222	2,837	4,222	

Note: CIMB Thai obtained BOT approval to use "Duration Method" for calculating minimum market risk capital charges General Interest Rate Risk Capital calculation with effective from July 2018 onwards.



#### 5.3.2 Interest rate risk in banking book

Interest rate risk in banking book (IRRBB) normally arises when the repricing and/or maturity schedule of assets, liabilities and off balance sheet positions are not matched, or when the movements of reference interest rates on assets and liabilities are not correlated, negatively affecting net interest income (NII) and/or economic value of equity (EVE).

Primary factors affecting the trend and the level of interest rates include macroeconomic conditions and inflation rates, as well as the monetary policies adopted by the Bank of Thailand and central banks of major countries that may directly affect the trend and level of interest rates or affect the movement of international capital flows and subsequently affect interest rates. Moreover, competition among banks to increase or maintain market share on deposits and loans may also narrow the Bank's net interest income (NII).

The Bank manages the exposure of fluctuations in interest rates through policies established by ALCO. IRRBB undertaken by the Bank is governed by an established risk appetite that defines the acceptable level of risk to be assumed by the Bank. The risk appetite is established by the BOD. ALCO is the BOD's delegated committee which reports to the BRC. With the support from ALM under Risk Management and Capital and Balance Sheet Management (CBSM) work units under Finance, ALCO is responsible for the review and monitoring of the balance sheet, business and hedging strategies, the overall interest rate risk profile and ensuring that such risk profile is within the established risk appetite. Treasury is responsible for day-to-day management of exposure and gapping activities, including execution of hedging strategies.

IRRBB is measured by economic value of equity (EVE) sensitivity which measures the long-term impact of sudden interest rate movement across the full maturity spectrum of the Bank's assets and liabilities. It defines and quantifies interest rate risk as the charge in the EVE (e.g. present value of potential future earnings and capital) as asset portfolio values and liability portfolio value would rise and fall with changes in interest rates. This measure helps the Bank quantify the risk and impact on capital with the focus on current banking book positions. The Bank's EVE sensitivity is computed using the re-pricing gap analysis method to analyse the interest rate movement of assets and liabilities in different time periods. The Bank also evaluates the effect of interest rate risk on the loss of earnings as a result of changes in interest rates under both business-as-usual and stress conditions.



The Management Action Triggers (MATs) are set as a pre-emptive measure to control risk arising from the effect on NII effect as well as EVE sensitivity. The analytical results of NII and EVE are reported to ALCO, BRC and BOD on a monthly basis.

The Bank manages interest rate risk by adjusting the assets and liabilities structure to be in line with forecast interest rate trends, taking into consideration the changes in NII and EVE. Results of the stress testing are used to determine alternative balance sheet strategies to be more suited to the business environment in order to achieve the business return target under acceptable level of risk.

## Table 16 Impact of interest rate change\* on net earnings

			Unit: T	THB million	
	Conso	lidated	Bank only		
Currency	Dec 31,	Dec 31,	Dec 31,	Dec 31,	
	2018	2017	2018	2017	
ТНВ	(363)	(89)	(347)	(20)	
USD	81	95	81	95	
EUR	1	-	1	-	
Others	8	13	8	13	
Total impact of interest rate change	(273)	19	(257)	88	
% of Target Net interest income	-3.4%	0.2%	-3.2%	1.1%	

\* Under assumption of interest rate increase of 100 bps



# 5.3.3 Equity Investment in the Banking Book

The Bank has no policy to increase investment in equity securities. The current exposures of equity investment are from a result of Mergers & Acquisitions which is an insignificant amount.

Accounting policies used for assessing the fair market value of equity investments are as follows:

- Investments in marketable equity securities, presenting fair market values by referencing to the last bid prices quoted on the Stock Exchange of Thailand on the last business day of the period.
- Non-marketable equity securities are classified as general investments and presenting the value at cost after deducting allowance for impairment.
- Investments in subsidiaries for Bank level, the accounting entry shall be recorded by using cost method deducting allowance for impairment. For Full Consolidated level, the accounting entry shall be recorded by using equity method deducting allowance for impairment.

Details of Equity exposures in the banking book, both Bank level and Full Consolidated level for the position as at 31 December 2018 and 2017 are as follows:

			Unit:	THB million
	Conso	lidated	Bank	-Only
Equity exposures	Dec 31,	Dec 31,	Dec 31,	Dec 31,
	2018	2017	2018	2017
1. Equity exposures				
1.1 Equities listed and publicly traded on secondary market				
Cost value	66	66	66	66
Market value	60	81	60	81
1.2 Other equities	256	279	2,464	1,987
2. Gains (losses) of sale of equities in the reporting period	3	-3	3	-3
3. Net surplus (deficit) from revaluation of AFS equities	-6	12	-6	12
4. Minimum capital requirements for equity exposures	8	11	195	156
classified by SA approach				

#### Table 17 Equity exposures in the Banking Book



#### 5.4 Operational risk

Operational risk is the risk of direct or indirect loss resulting from inadequate or failed internal processes, people, and systems, or from external events. Other risk factors include the lack of corporate governance and management incompetence. All these factors can negatively affect the Bank's financial performance and capital fund.

In order to effectively manage operational risks, the Bank has set appropriate policies and guidelines that not only bring the Bank in line with international standards, but also contribute to enhancing transparency and good governance. In this respect, RMC has been given the authority to establish policies and guidelines which correspond with international best practice and to make recommendations to the BOD or BRC as delegated for approval and deployment as the Bank's policies and guidelines. To increase effectiveness, the Bank has also appointed Operational Risk Management Committee (ORC) to discuss, deliberate, assess and give advice on all issues relating to operational risks including fraud and covering key cause factors – human, process, system and external factors.

CIMB Thai's fundamental principle on operational risk is that the responsibility to manage operational risks associated with business ventures, products, services, and systems lines with line management and all staff performing the operations. Their responsibilities include compliance with all internal and external laws, regulations, policies and standards. In so doing, Risk and Control Officer (RCO)/Designated Compliance & Operational Risk Officer (DCORO) are appointed within each work unit to coordinate and assist in building the risk culture in own area and to ensure that operational risk management policies and procedures are well implemented and complied with.

Operational Risk Management is responsible for developing tools, system and process for identifying, assessing, controlling, reporting, and monitoring operational risks in compliance with the bank-wide operational risk policies, and international standards.

Each business unit in the Bank and its subsidiaries are required to manage their operational risks along the following lines:



#### 1. Risk Control Self-assessment: RCSA

Each business unit is required to conduct risk control self-assessment and report the results of which regularly to Risk Management. These reports will be used in assessing and analysing the overall operational risk exposure and providing a basis for determining corrective actions and follow-up. This makes it incumbent upon individual business units to review regularly that their work processes are structured and managed, thereby mitigating operational mishaps and enhancing their ability to redress the problems in a coherent and timely manner. In this context, continuous attention has been given to providing effective and efficient oversight across the organisation, including defining a clear scope of responsibilities and approval authority, establishing checks and balances, and securing data and information. Particular attention has also been given to ensure the continuity of business activities in accordance with international standards while enhancing sound corporate governance.

#### 2. Loss Event Data Reports: LED

The Bank requires every business unit to submit loss event report through designated channels. The information captured by each unit is for the determination of the real cause(s) of the event and where necessary to recommend enhancement to the existing operational controls or workflow to ensure the lessons are learnt and such event will not recur in the future. These reports also facilitate statistical analysis of developing models for calculating operational risk capital requirements.

#### 3. Key Risk Indicators: KRIs

KRI is a tool to monitor and manage key operational risk exposures over time to predict upcoming changes in operational risk profiles. KRI provides early warning signals to the management on changes to the risk environment and the effectiveness of control. This is a forward looking tool to facilitate monitoring and management of key risks before they translate into operational losses. Hence, the Management will be able to take appropriate actions to mitigate the risks beforehand.

#### 4. Control Issue Management: CIM

Control issues are defined as gaps in the Bank's control environment. Inadequatelydesigned controls or controls that are not operating effectively may result in a residual risk beyond risk appetite. To manage control issues, the Bank has developed the CIM guideline which provides an approach to systematically capture control issues and puts in place rules around the robust



management or mitigation. The purpose of the guideline is to ensure that control issues are captured and classified consistently, and that there is robust governance over their closure or acceptance.

#### 5. New Product Approval Process

The Bank has emphasised on developing new products or improving the operation process. For such purpose, the Bank enforces a stricter approval process with the identification, assessment and control of all relevant risks, i.e. credit, market and operational risks. All products are subject to a suitable review process before they can be signed off by the working groups and relevant business units before submission for approval and subsequent market launch.

#### 6. Complaint Management Process

The Bank is aware of reputation and customer satisfaction. It has set up Customer Experience Management (CX) who will work closely with CIMB Thai Care Centre and other customers' contact points to efficiently handle client complaints and queries made via the Bank's contact channels e.g. online channel (via Facebook), branches, etc. CX will act as an independent centralised complaint management unit to ensure that all customer complaints are handled objectively by relevant subject matter experts in a timely and fair manner.

CX is also responsible for collating customer complaints data and trends including their respective solutions to Customer Experience Work Group for acknowledgement and consideration of proper remedial actions. This process aims to improve customer satisfaction and enhance customer experience with the Bank, as well as to seek preventive actions against recurrence of such incidents. Customer complaints trend and solutions will regularly be reported to Management Committee and Audit Committee (AC) on a monthly basis.

#### 7. Business Continuity Plan: BCP

The Bank has developed and implemented business continuity management bank-wide and in subsidiaries to analyse business impact of critical business functions and document business continuity plan based on the analysis result as well as exercises of business continuity plan/ disaster recovery plan at least once a year. This is to ensure that critical business functions can be recovered within a specified time in the event of the crisis, disaster or calamity disrupting the critical business functions. Having business continuity management in place will help preserve the Bank's reputation and maintain customer confidence in the Bank's services.



#### 8. Internal Audit and Compliance

The Bank has established Internal Audit and Compliance as independent units to assist the AC in auditing and monitoring, and directly reporting to the AC. Internal Audit is responsible for examining and providing reasonable assurance that all Bank activities are effectively and efficiently managed and operated in line with good risk management and internal control principles. Compliance unit oversees and monitors the Bank's business operation to ensure compliance with all relevant laws and regulatory requirements.

#### 5.5 Liquidity risk

Liquidity risk is defined as the risk of the Bank's inability to meet the required payments or obligations when they are due, which may be a result of the inability to convert assets into cash or the failure to obtain adequate funding on time. It may adversely affect the daily operations and incur unacceptable losses.

The objective of the Bank's liquidity risk management is to ensure that the Bank can meet the cash obligation in a timely and cost-effective manner both currently and in the future. To this end, the liquidity risk management policy is to maintain high quality liquid assets and well diversified portfolios as well as sources of funds under both business-as-usual and stress conditions. Due to the Bank's direction to have the larger delivery network and market focus, the Bank is to maintain a more diversified core deposit base comprising savings, current, and term deposits, thus providing a stable large funding base. The Bank maintains some liquidity buffers throughout the year to ensure safe and sound operations from a strategic, structural and tactical perspective.

Liquidity risk factors mainly comprise the structure of the sources and use of funds, the shift in deposit mobilisation of commercial banks towards a larger share in low-cost deposits amidst a low interest rate environment, and the influence of liquidity coverage ratio (LCR) guidelines, which focus on growing transactional current and saving accounts and net stable funding ratio (NSFR), focusing on the liquidity adequacy over the time horizon of one year. Additionally, the monetary policies adopted by the Bank of Thailand and central banks of major countries may directly affect the movement of international capital flows and lead to money market fluctuations, which may subsequently affect liquidity and increase funding costs.

The responsibility for liquidity risk management and control is delegated to Asset and Liability Management Committee (ALCO) which meets at least once a month to discuss the



liquidity risk and funding profile/plan of the Bank. ALCO is responsible for the overall management and oversight of liquidity and review/recommendation of liquidity risk management policy before seeking approval from the BOD, ALCO is also in charge of approving liquidity risk tolerance. Asset and Liability Management (ALM), which is a work unit responsible for monitoring of the liquidity risk profile, works closely with Treasury in the surveillance of market conditions. Business units are responsible for establishing and maintaining strong business relations with their respective depositors and key funding sources. Treasury acts as a global fund dealing on a necessity or contingency basis. The Bank has to prudently manage the liquidity position to meet daily operation needs. It measures and forecasts the respective cash flows arising from the maturity profiles of assets, liabilities, off balance sheet commitments and derivatives over a variety of time horizons under business-as-usual and stress conditions on a regular basis. For companies in the Bank's financial business group, liquidity risk management will be decentralised. To support their liquidity, the Bank may consider and approve liquidity lines for them as per respective credit lines approved by the BOD.

Liquidity risk undertaken by the Bank is governed by a set of established liquidity risk limits and management action triggers (MATs). The limits and MATs are established to alert management to potential and emerging liquidity pressures. The Bank's liquidity risk management policy together with assumptions and thresholds levels are reviewed on an annual basis, or when there is any significant change in response to regulatory changes, and changing business needs and market conditions. Liquidity positions are monitored on a daily basis to comply with internal risk thresholds and regulatory requirements for liquidity risk.

The Bank's contingency funding plan is in place to alert and to enable the management to act effectively during a liquidity crisis and under adverse market conditions. The plan consists of two key components: an Early Warning System (EWS) and a Funding Crisis Management (FCM). EWS is designed to alert the Bank's management whenever the liquidity position may be at risk. It provides the Bank with the analytical framework to detect a likely liquidity problem and to evaluate the funding needs and strategies in advance of a liquidity crisis. EWS is made up of a set of indicators (monitored against pre-determined thresholds) that can reliably signal the financial strength and stability of the Bank. Consolidated stress test, including liquidity stress test, is performed on a semi-annual basis to identify vulnerable areas in the portfolio, gauge the finance impact and enable management to take pre-emptive actions. Three scenarios, namely Bank lidiosyncratic Crisis (BISC), Market Wide Crisis (MWC) and Combined Crisis (CC), are modeled.



The assumptions used, including run-off rates on deposits, drawdown rates on undrawn commitments, and haircuts for marketable securities are documented and the test results are submitted to ALCO, RMC and the BOD. The test results to date have indicated that the Bank possesses sufficient liquidity capacity to meet the liquidity requirements under various stress test conditions.



# 6. Composition of capital disclosure requirements under BCBS

Table 18 Disclosure information for main features of regulatory capital instruments

	Subject	Details	Details	Details
1	Issuer	CIMB Thai Bank PCL.	CIMB Thai Bank PCL.	CIMB Thai Bank PCL
2	Unique identifier	ISIN code: MYBPN1400414	ISIN code: MYBPN1600096	ISIN code: MYBPN1800035
вот	's regulatory treatment			
3	Instrument type (Common Equity Tier 1 / Additional Tier 1 /	Tier 2 capital	Tier 2 capital	Tier 2 capital
	Tier 2 capital)			
4	Qualified in accordance with Basel III requirements	Yes	Yes	Yes
5	If not qualified in accordance with Basel III requirements	-	-	-
	(please specify)			
6	Transitional phase out or fully countable	Fully countable but gradual	Fully countable but gradual	Fully countable but gradual
		reduction on capital	reduction on capital	reduction on capital
		calculation and amortised	calculation and amortised	calculation and amortised
		reduction 20% in the last five	reduction 20% in the last five	reduction 20% in the last five
		years before maturity	years before maturity	years before maturity
7	Eligible at Bank only (Solo) /Group (Full conso)l /Group &	Group & Bank only	Group & Bank only	Group & Bank only
	Bank only			
8	Amount recognized in regulatory capital (unit : Million Baht)	4,070 Million Baht	5,016 Million Baht	3,158 Million Baht



Subject		Details	Details	Details
9	Par value of instrument – (unit : Malaysia Ringgit (MYR))	MYR 100	MYR100	MYR100
10	Accounting classification	Liabilities - amortised cost	Liabilities - amortised cost	Liabilities - amortised cost
11	Original date of issuance	July 7, 2014	July 11, 2016	March 29, 2018
12	Perpetual or dated	Dated	Dated	Dated
13	Original maturity date	July 5, 2024	July 11, 2026	March 29, 2028
14	Issuer call subject to prior supervisory approval	Issuer call subject to prior	Issuer call subject to prior	Issuer call subject to prior
		supervisory approval	supervisory approval	supervisory approval
15	Optional call date, contingent call dates and redemption	subordinated debentures	subordinated debentures	subordinated debentures
	amount	pursuant to tier 2	pursuant to tier 2	pursuant to tier 2
		subordinated debenture	subordinated debenture	subordinated debenture
		programme to overseas	programme to overseas	programme to overseas
		investors / The debenture	investors / The debenture	investors / The debenture
		has a tenor of 10 years and	has a tenor of 10 years and	has a tenor of 10 years and
		the Bank may exercise its	the Bank may exercise its	the Bank may exercise its
		right to early redeem the	right to early redeem the	right to early redeem the
		debenture after 5 years	debenture after 5 years	debenture after 5 years
		subject to approval by the	subject to approval by the	subject to approval by the
		Bank of Thailand / first date	Bank of Thailand / first date	Bank of Thailand / first date
		of the redemption rights is on	of the redemption rights is on	the redemption rights is on



	Subject	Details	Details	Details	
		July 8, 2019 / redeem	July 10, 2021 / redeem	March 29, 2023 / redeem	
		amount of MYR 400 million.	amount of MYR 570 million.	amount of MYR 390 million.	
16	Subsequent call dates, if applicable	-	-	-	
	Coupons / dividends				
17	Fixed or floating dividend/coupon	Fixed rate	Fixed rate	Fixed rate	
18	Coupon rate and any related index	5.60% per annum	5.35% per annum	5.20% per annum	
19	Existence of a dividend stopper	No dividend stopper	No dividend stopper	No dividend stopper	
20	Fully discretionary, partially discretionary or mandatory	Mandatory	Mandatory	Mandatory	
21	Existence of step up or other incentive to redeem	No incentive to redeem	No incentive to redeem	No incentive to redeem	
22	Noncumulative or cumulative	Non-cumulative	Non-cumulative	Non-cumulative	
23	Convertible or non-convertible	Non-convertible	Non-convertible	Non-convertible	
24	If convertible, conversion trigger	-	-	-	
25	If convertible, fully or partially	-	-	-	
26	If convertible, conversion rate	-	-	-	
27	If convertible, specify instrument type convertible into	-	-	-	
28	If convertible, specify issuer of instrument it converts into	-	-	-	
29	Write-down feature	Yes	Yes	Yes	
30	If write-down, write-down trigger(s)	Contractual write-down upon	Contractual write-down upon	Contractual write-down upon	
		the occurrence of the	the occurrence of the	the occurrence of the	



Subject		Details	Details	Details
		following trigger events:	following trigger events:	following trigger events:
		Trigger events for CIMB Thai	Trigger events for CIMB Thai	Trigger events for CIMB Thai
		1) the Bank cannot continue	1) the Bank cannot continue	1) the Bank cannot continue
		its business in any manner	its business in any manner	its business in any manner
		such as having insufficient	such as having insufficient	such as having insufficient
		assets to make repayment to	assets to make repayment to	assets to make repayment to
		its depositors and creditors,	its depositors and creditors,	its depositors and creditors,
		its capital funds having	its capital funds having	its capital funds having
		dropped to the extent that its	dropped to the extent that its	dropped to the extent that its
		depositors and creditors will	depositors and creditors will	depositors and creditors will
		be adversely affected, or not	be adversely affected, or not	be adversely affected, or not
		being able to increase capital	being able to increase capital	being able to increase capital
		by themselves, etc, and	by themselves, etc, and	by themselves, etc, and
		2) The BOT and/or any other	2) The BOT and/or any other	2) The BOT and/or any other
		empowered government	empowered government	empowered government
		agency decide to grant	agency decide to grant	agency decide to grant
		financial assistance to the	financial assistance to the	financial assistance to the
		Bank such as in the form of	Bank such as in the form of	Bank such as in the form of
		capital injection	capital injection	capital injection



Subject		Details	Details	Details
		Trigger events of CIMB Bank	Trigger events of CIMB Bank	Trigger events of CIMB Bank
		<u>Berhad ("CIMB Bank")</u> ,	<u>Berhad ("CIMB Bank")</u> ,	Berhad ("CIMB Bank"),
		whichever is earlier:	whichever is earlier:	whichever is earlier:
		1) Bank Negara Malaysia	1) Bank Negara Malaysia	1) Bank Negara Malaysia
		("BNM") and the Malaysia	("BNM") and the Malaysia	("BNM") and the Malaysia
		Deposit Insurance	Deposit Insurance	Deposit Insurance
		Corporation ("PIDM") have	Corporation ("PIDM") have	Corporation ("PIDM") have
		notified CIMB Bank in writing	notified CIMB Bank in writing	notified CIMB Bank in writing
		that they are of the view that	that they are of the view that	that they are of the view that
		the principal write off of the	the principal write off of the	the principal write off of the
		Subordinated Debt is an	Subordinated Debt is an	Subordinated Debt is an
		essential requirement to	essential requirement to	essential requirement to
		prevent CIMB Bank from	prevent CIMB Bank from	prevent CIMB Bank from
		becoming non-viable; <b>or</b>	becoming non-viable; <b>or</b>	becoming non-viable; <b>or</b>
		2) BNM and PIDM publicly	2) BNM and PIDM publicly	2) BNM and PIDM publicly
		announces that a decision	announces that a decision	announces that a decision
		has been made by BNM,	has been made by BNM,	has been made by BNM,
		PIDM or any other federal or	PIDM or any other federal or	PIDM or any other federal or
		state government in	state government in	state government in



	Subject	Details	Details	Details
		Malaysia, to provide a capital	Malaysia, to provide a capital	Malaysia, to provide a capital
		injection or equivalent	injection or equivalent	injection or equivalent
		support to CIMB Bank,	support to CIMB Bank,	support to CIMB Bank,
		without which CIMB Bank	without which CIMB Bank	without which CIMB Bank
		would cease to be viable	would cease to be viable	would cease to be viable
31	If write-down, full or partial	fully or partially	fully or partially	fully or partially
32	If write-down, permanent or temporary	Permanent	Permanent	Permanent
33	If temporary write-down, description of write-up mechanism	-	-	-
34	Position in subordination hierarchy in liquidation (specify	Immediately senior to (1) All	Immediately senior to (1) All	Immediately senior to (1) All
	instrument type immediately senior to instrument)	classes of equity securities	classes of equity securities	classes of equity securities
		of the Issuer, including	of the Issuer, including	of the Issuer, including
		holders of preference shares,	holders of preference shares,	holders of preference shares,
		if any; (2) Tier 1 Instruments;	if any; (2) Tier 1 Instruments;	if any; (2) Tier 1 Instruments;
		(3) such instruments which	(3) such instruments which	(3) such instruments which
		by their terms rank junior to	by their terms rank junior to	by their terms rank junior to
		the Subordinated Debt, and	the Subordinated Debt, and	the Subordinated Debt, and
		will rank pari passu without	will rank pari passu without	will rank pari passu without
		any preference among	any preference among	any preference among
		themselves and with all other	themselves and with all other	themselves and with all other



Subject		Details	Details	Details
		outstanding unsecured and outstanding unsecured and		outstanding unsecured and
		subordinated debt issued by subordinated debt issued by		subordinated debt issued by
		the Issuer that qualifies as the Issuer that qualifies as the		the Issuer that qualifies as
		Tier 2 capital, present and Tier 2 capital, present and		Tier 2 capital, present and
		future.	future.	future.



# Table 19 Disclosure of capital to be used during the transitional period under Basel III

	Unit: Million Baht				
	Conso	lidated	Net balance of		
ltems	Value o	items to be			
items	Dec 31, 2018	Jun 30, 2018	included in or		
	20001,2010		deducted <sup>1/</sup>		
Tier 1 capital	34,876	30,981			
1. Common Equity Tier 1 capital (CET 1)	34,876	30,981			
1.1 Paid-up share capital (ordinary shares)	17,411	15,140			
1.2 Premium on share capital	10,146	8,465			
1.3 Statutory reserve	404	401			
1.4 Net profit after appropriation	7,619	7,553			
1.5 Accumulated other comprehensive income	1,295	1,309			
1.5.1 Revaluation surplus on land, building or	1,498	1,505			
condominium appraisal					
1.5.2 Revaluation surplus (deficit) on change in value	(160)	(159)			
of available for sale investments					
1.5.3 Gains (losses) arising from translating the	-	6			
financial statement of a foreign operation					
1.5.4 Other items of owner changes	(43)	(43)			
1.6 Regulatory deductions to CET 1 capital	(1,999)	(1,887)			
1.6.1 Net loss	(35)	-			
1.6.2 Remeasurements of post-employment benefit	(82)	(141)			
obligations					
1.6.3 Intangible assets	(489)	(366)			
1.6.4 Deferred tax assets	(1,393)	(1,380)			
2. Additional Tier 1 capital	-	-			
Tier 2 capital	13,010	12,957			
1. Qualifying Tier 2 capital instruments	12,244	12,244			
2. General provision for loan classified as pass	766	713			
Total Capital	47,886	43,938			

<sup>1/</sup> starting from 1 January 2018 onwards, no remaining net balance of items to be included in or deducted from capital under Basel III guideline because all items are 100% included in or deducted.



	Unit: Million Baht			
	Bank	-only	Net balance of	
Items	Value of	items to be		
itenia	Dec 31, 2018	Jun 30, 2018	included in or deducted <sup>1/</sup>	
Tier 1 capital	32,797	29,687		
1. Common Equity Tier 1 capital (CET 1)	32,797	29,687		
1.1 Paid-up share capital (ordinary shares)	17,411	15,140		
1.2 Premium on share capital	10,146	8,465		
1.3 Statutory reserve	404	401		
1.4 Net profit after appropriation	5,825	5,758		
1.5 Accumulated other comprehensive income	1,338	1,353		
1.5.1 Revaluation surplus on land, building or	1,498	1,506		
condominium appraisal				
1.5.2 Revaluation surplus (deficit) on change in value	(160)	(159)		
of available for sale investments				
1.5.3 Gains (losses) arising from translating the	-	6		
financial statement of a foreign operation				
1.5.4 Other items of owner changes	-	-		
1.6 Regulatory deductions to CET 1 capital	(2,327)	(1,430)		
1.6.1 Net loss	(847)	-		
1.6.2 Remeasurements of post-employment benefit	(61)	(117)		
obligations				
1.6.3 Intangible assets	(481)	(361)		
1.6.4 Deferred tax assets	(938)	(952)		
2. Additional Tier 1 capital	-	-		
Tier 2 capital	13,219	13,134		
1. Qualifying Tier 2 capital instruments	12,244	12,244		
2. General provision for loan classified as pass	975	890		
Total Capital	46,016	42,821		

<sup>1/</sup> starting from 1 January 2018 onwards, no remaining net balance of items to be included in or deducted from capital under Basel III guideline because all items are 100% included in or deducted.



Table 20 Disclosure information for reconciliation of composition of capital (Full consolidation only)

Table 20.1 Balance sheet as in published financial statements with under the regulatory scope of

#### consolidation \*

	Unit: Million Baht				
	Balance sheet as	Balance sheet	Reference		
Items related to the capital fund for the period	in published	under the			
December 2018	financial	regulatory scope			
	statements	of consolidation			
Assets					
1. Cash	1,749	1,749			
2. Interbank and money market items, net	6,790	6,790			
3. Derivative assets	23,396	23,396			
4. Investment, net	92,172	92,172			
5. Loans and accrued interest receivables					
5.1 Loans	234,555	234,555			
5.2 Accrued interest receivables	492	492			
Total loans and accrued interest receivables	235,047	235,047			
5.3 Less Deferred revenue	(8,255)	(8,255)			
5.4 Less Allowance for doubtful debts	(10,539)	(10,539)			
O Qualified as Capital		(766)	A <sup>1/</sup>		
<ul> <li>Non-qualified as Capital</li> </ul>		(9,773)			
5.5 Less Revaluation allowance for debt	(52)	(52)			
restructuring					
Loans and accrued interest receivables, net	216,201	216,201			
6. Customers' liability under acceptance	78	78			
7. Properties for sale, net	1,017	1,017			
8. Premises and equipment, net	3,536	3,536			
9. Intangible assets, net	489	489	В		
10. Deferred tax assets	1,393	1,393	С		
11. Other assets, net	9,028	9,028			
Fotal assets	355,849	355,849			
_iabilities					
12. Deposits	185,101	185,101			
13. Interbank and money market items, net	44,534	44,534			
14. Liability payable on demand	379	379			
15. Financial liabilities designated at fair value through	35,513	35,513			



Items related to the capital fund for the period December 2018	Balance sheet as in published financial	Balance sheet under the regulatory scope	Reference
profit or loss	statements	of consolidation	
16. Derivative liabilities	24,318	24,318	
17. Debt issued and borrowings	18,968	18,968	
<ul> <li>O Qualified as Capital</li> </ul>	10,300	12,244	D <sup>2/</sup>
•		6,724	U
Non-qualified as Capital	70		
<ol> <li>18. Bank's liability under acceptance</li> <li>19. Provisions</li> </ol>	78	78	
20. Other liabilities	1,988	1,988	
Total liabilities	8,048	8,048	
	318,927	318,927	
Equity			
21. Share capital	17 411	17 / 11	
21.1 Registered - ordinary shares 21.2 Issued and paid-up share capital - ordinary	17,411 17,411	17,411 17,411	E
shares	17,411	17,411	E
22. Premium on share capital	10,146	10,146	F
23. Accumulated other comprehensive income	1,401	1,401	
23.1 Revaluation surplus on assets	1,577	1,577	
O Qualified as Capital	.,	1,498	G <sup>3/</sup>
O Non-qualified as Capital		79	
23.2 Revaluation surplus (deficit) on change in	(160)	(160)	н
value of investments	(100)	(100)	
23.2.1 Debt securities		(154)	
23.2.2 Equity securities		(6)	
23.3 Remeasurements of post-employment benefit	(82)	(82)	I
obligations			
23.4 Profit (loss) arising from translating the	-	-	J
financial statement of a foreign operation			
23.5 Gains and losses on derivatives held as cash	66	66	К
flow hedge reserve			
24. Accretion of equity interest in subsidiary	(43)	(43)	L
25. Retained earnings			
25.1 Appropriated – statutory reserve	404	404	М
25.2 Unappropriated	7,603	7,603	



ltems rela	ated to the capital fund for the period December 2018	Balance sheet as in published financial statements	Balance sheet under the regulatory scope of consolidation	Reference
0	Net profit after appropriation to capital		7,619	Ν
0	Net loss		(35)	0
0	Unappropriated		19	
Total equity		36,922	36,922	
Total liabilities	and equity	355,849	355,849	

\* Balance sheet as in published financial statements and under the regulatory scope of consolidation has no difference

<sup>1/</sup> General provision for loan classified as pass can be counted as Tier 2 amount of Baht 766 million, not exceeding 1.25% of credit risk-weighted assets.

<sup>2/</sup> Long-term subordinated debt instruments has qualified under Basel III can be fully countable as Tier 2 capital subject to prior BOT approval

<sup>3/</sup> Surplus on assets revaluation can be counted as capital only for items that the BOT has approved



# Table 20.2 Disclosure of the reconciliation of capital funds

	Unit: Million Baht			
	Composition of	Source of reference		
	regulatory capital	in financial		
Items related to the capital fund for the period December 2018	guidelines reported	statements under		
	by the	the consolidated		
	financial group	supervision		
Tier 1 capital	34,876			
1. Common Equity Tier 1 capital	34,876			
1.1 Paid-up share capital (ordinary shares)	17,411	E		
1.2 Share premium	10,146	F		
1.3 Statutory reserve	404	М		
1.4 Net profit after appropriation	7,619	Ν		
1.5 Accumulated other comprehensive income	1,361			
1.5.1 Revaluation surplus on land, building or condominium appraisal	G			
1.5.2 Revaluation surplus (deficit) on change in value of	(160)	Н		
available for sale investments				
1.5.3 Gains (losses) arising from translating the financial	-	J		
statement of a foreign operation				
1.5.4 Other items of owner changes	(43)	L		
1.5.5 Gains and losses on derivatives held as cash flow	66	К		
hedge reserve				
1.6 Regulatory adjustments to Common Equity Tier 1 capital				
1.6.1 Gains and losses on derivatives held as cash flow	(66)	К		
hedge reserve				
1.7 Regulatory deductions to Common Equity Tier 1 capital	(1,999)			
1.7.1 Net loss	(35)	0		
1.7.2 Remeasurements of post-employment benefit obligations	(82)	I		
1.7.3 Intangible assets	(489)	В		
1.7.4 Deferred tax assets	(1,393)	С		
2. Additional Tier 1 capital	-			
Tier 2 capital	13,010			
1. Qualifying Tier 2 capital instruments	12,244	D		
2. General provision for loan classified as pass	766	А		
Total capital fund	47,886			



#### Part 2: Liquidity coverage ratio disclosure standards

According to the Bank of Thailand release of the BOT's Notification No. Sor.Nor.Sor. 9/2558 re: Liquidity Coverage Ratio: LCR which refers to Basel III: The Liquidity Coverage Ratio and liquidity risk monitoring tools: January 2013 by Basel Committee on Banking Supervision (BCBS). The LCR requirement aims for commercial banks to have adequate liquidity to support short-term severe liquidity stress scenarios by requiring commercial banks to maintain unencumbered High-Quality Liquid Assets (HQLA) to cover total net cash outflows over the next 30 calendar days under severe liquidity stress scenarios prescribed by the Bank of Thailand. The minimum requirement of LCR was set at 60% on 1 January 2016 and rise in equal annual steps to reach 100% on 1 January 2020, in additional to the compliance of the liquidity risk management guideline.

According to the BCBS's LCR disclosure standards: January 2014 (revised version: March 2014), the LCR Disclosure is to improve the transparency of regulatory liquidity requirements, reinforce the sound principles, enhance market discipline besides internal control and supervision by Bank of Thailand, and reduce uncertainty in the markets as the LCR is implemented

Bank of Thailand ("BOT") announced the BOT's Notification No. Sor.Nor.Sor. 2/2561 re: Liquidity Coverage Ratio disclosure standards dated 25 January 2018 which requires to disclose information at "Bank" level on a half-yearly and yearly basis. The first disclosure is based on data as of 30 June 2018 for the first half of 2018 results which need to be published on the Bank's website within 4 months from the end of each period.

CIMB Thai Bank Public Company Limited performs the LCR disclosure which comprises of:

- (1) Liquidity Coverage Ratio (LCR)
- (2) Total high-quality liquid assets (Total HQLA)
- (3) Total net cash outflows over the next 30 calendar days (Total net cash outflows)



# 1. Liquidity Coverage Ratio: LCR

	Unit: Million Baht		
	4Q/2018*	4Q/2017*	
	(average)	(average)	
(1) Total High Quality Liquid Assets (Total HQLA)	60,352	51,221	
(2) Total Net Cash Outflow within 30 Days	43,027	43,137	
(Total net cash outflows)	40,027	40,107	
(3) LCR (percentage)	140	120	
BOT's LCR minimum requirement (percentage)	80	70	

<sup>\*</sup> computation by simple average based on average data of each quarter

# 2. LCR figures comparison

	Unit: %		
	2018 <sup>*</sup>	2017 <sup>*</sup>	
	(ค่าเฉลี่ย)	(ค่าเฉลี่ย)	
3 <sup>rd</sup> Quarter	155	147	
4 <sup>th</sup> Quarter	140	120	

<sup>\*</sup> computation by simple average based on average data of each quarter

# 3. Guideline and detail information of Liquidity Coverage Ratio

The bank maintains LCR according to Bank of Thailand's standard to ensure that the bank has sufficient HQLA to survive a significant stress scenario lasting for 30 days. The bank set LCR at 60% on 1 January 2016 and rise in equal annual steps to reach 100% on 1 January 2020

LCR = Stock of High-Quality Liquid Assets (HQLA)

Total Net cash outflows over the next 30 calendar days

Average LCR of the 4<sup>th</sup> Quarter 2018 was 140.3% which was higher than the minimum requirement of Bank of Thailand at 80%. The computation was from average LCR at month-end of October 2018 at 149.0%, November 2018 at 141.6% and December 2018 at 130.2%. The compositions of LCR are:



1. **High-quality liquid assets (HQLA)** refer to the good quality assets which are high liquid, low risk, unencumber and can be easily and immediately converted into cash at little or no significant loss of value under stress scenario. However, each of HQLA has hair cut rate to adjust and cap the limit of holding based on Bank of Thailand.

Average HQLA of the 4<sup>th</sup> quarter of 2018 was THB 60,352 million (93.8% was HQLA level 1 including cash and balance at BOT and Government Bond). The computation was to average the balances of HQLA during October to December 2018.

2, Net Cash Outflow (Net COF) means the total expected cash outflows minus total expected cash inflows in the specified stress scenario for the subsequent 30 calendar days. Total expected cash inflows are expected to flow in under the scenario up to an aggregated cap of 75% of total expected cash outflows.

Total net cash outflows		Total expected cash		Min {total expected
over the next 30 calendar		outflows		cash inflows; 75% of
days	-		-	total expected cash
				outflows}

Average expected net cash outflows of the 4<sup>th</sup> quarter 2018 was THB 43,027 million which was to average the balances of net cash outflows for subsequent 30 calendar days during October to December 2018. Total expected cash outflows are mostly from deposit withdrawal and borrowing which calculated by the run-off rate as BOT's definitions while total expected cash inflows are majored from performing loan repayment and maturing in deposit placement and debt intrument which calculated by the inflow rates as BOT's definitions as well.

Moreover, the bank assesses and anlyses the liquidity gap and funding concentration on regularly basis. This is to ensure that is the bank has sufficient liquidity for business operation and also continuously develops the analytical measurement to align with the international standards and the business strategies as well.